

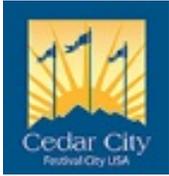
Utah

Cedar City

# Annual Budget

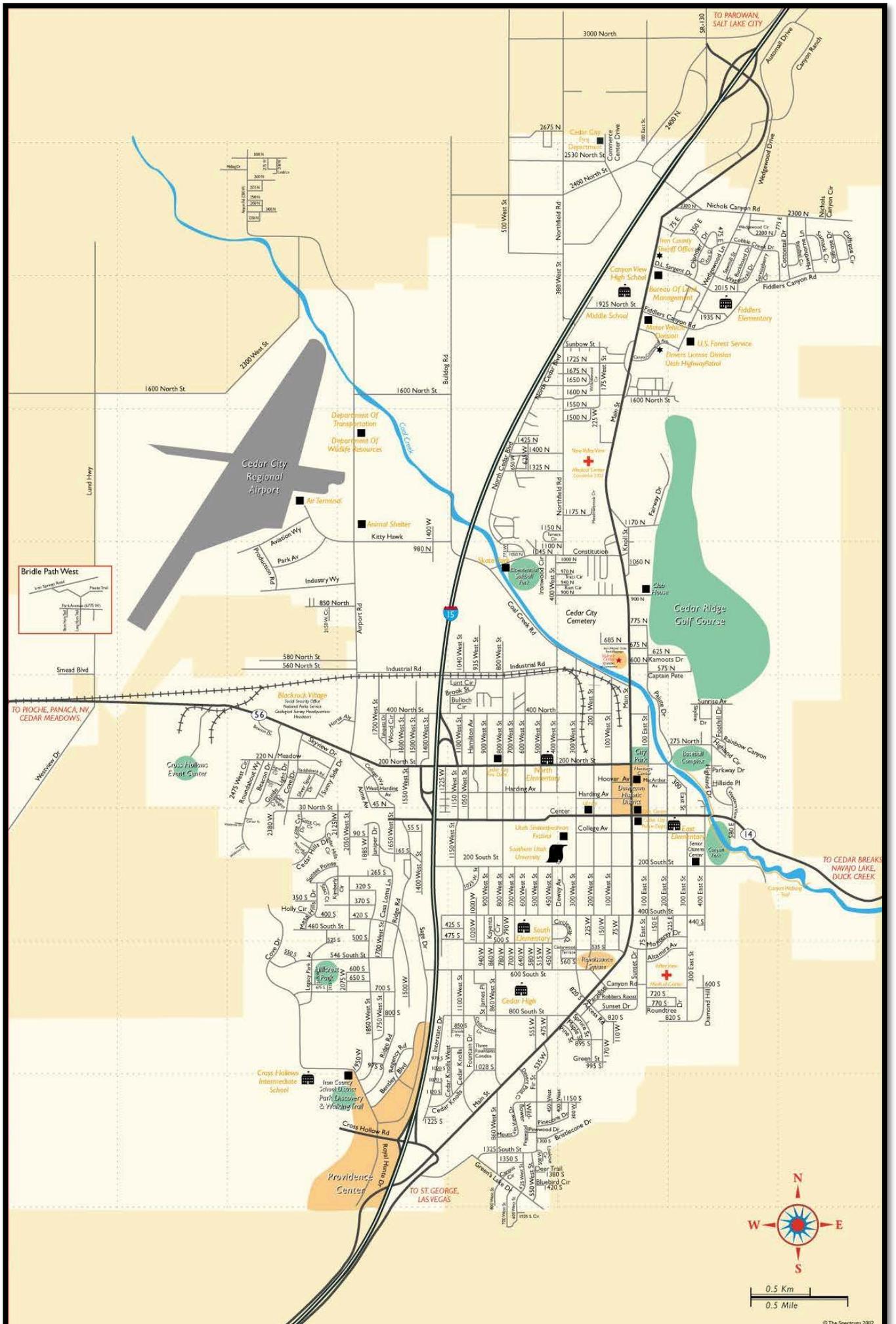
Fiscal Year July 1, 2015 through June 30, 2016





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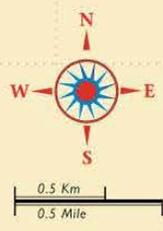
**Bridle Path West**

Iron Horse Road  
 Park Ave  
 Truck Avenue (875 W)  
 Highway 89  
 Highway 12  
 Highway 63  
 Highway 89  
 Highway 12  
 Highway 63

TO PROCHIE, PANACA, NV  
CEDAR MEADOWS

TO ST. GEORGE,  
LAS VEGAS

TO CEDAR BREAKS  
NAVAJO LAKE,  
DUCK CREEK





# Elected Officials and City Staff



Maile Wilson  
Mayor



Ron Adams  
Council Member



Terri Hartley  
Council Member



Paul Cozzens  
Council Member



Craig Isom  
Council Member



Fred Rowley  
Council Member

## Administration

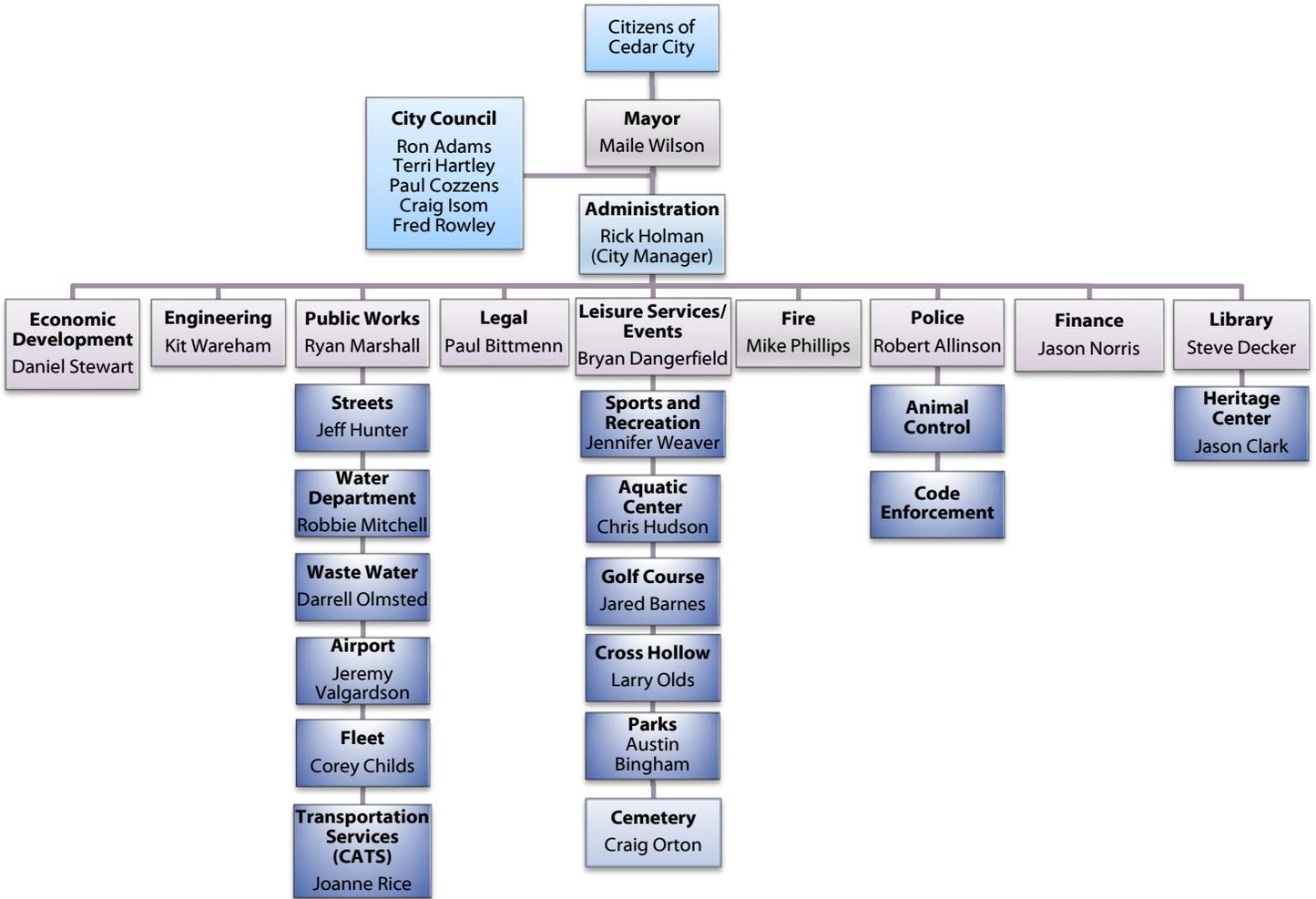
City Manager.....	Rick Holman
City Treasurer.....	Wendy Bonzo
City Recorder.....	Renon Savage

## Department Heads

Administration.....	Rick Holman	Library.....	Steve Decker
Finance.....	Jason Norris	Legal.....	Paul Bittmenn
Economic Development.....	Daniel Stewart	Leisure Services/Events.....	Bryan Dangerfield
Engineering.....	Kit Wareham	Police.....	Robert Allinson
Fire.....	Mike Phillips	Public Works.....	Ryan Marshall



# Cedar City Organizational Chart





# Cedar City Strategic Plan

## Mission

Cedar City is dedicated to building on its rich heritage by being responsible stewards of community assets. The City staff and elected officials will provide innovative, reliable, efficient, transparent, and courteous services as we fulfill our responsibilities with dignity and respect to our citizens, neighbors, and visitors.

## Vision

Cedar City will be known for its safe, friendly atmosphere, educational and cultural opportunities, sustainable and strong neighborhoods, and economic opportunities allowing individuals, families, and businesses to prosper.

## Values

- Respect: We acknowledge the diverse contributions and needs of all members of our community.
- Stewardship: We prudently and efficiently manage financial and human resources, while promoting a safe, sustainable environment.
- Integrity: We foster the highest ethical standards in our decisions and actions.
- Innovation: We seek improved methods for providing desired services now and in the future.
- Family: We design and provide services and facilities that enhance a safe, family-friendly atmosphere.
- Volunteerism: We foster an active, service-oriented spirit where our residents can generously give of their time, talents, and resources for the betterment of our community.
- Safety: We actively work to ensure a safe environment for our residents to live and work.
- Accessible: We seek to be available, respectful, and courteous to our residents, while providing consistent and up-to-date information from our City officials.

## Strategic Goals

### Encourage Wise Economic Growth

- Continue to actively recruit businesses and clean industry that add to the economic well-being of our residents and are conducive to sustaining our quality of life.
- Support current businesses while further promoting a business-friendly community.
- Build on partnerships between the City, businesses, industries, religious organizations and educational institutions.
- Further expand support services and online information for relocation and conducting business in Cedar City.
- Continue to enhance, market, and promote our community and the numerous cultural, tourism, festival, educational, and event opportunities that we offer.



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## **Enhance Citizens' Quality Life**

- Encourage City-wide beautification and personal accountability in neighborhoods and business areas.
- Continue developing and promoting educational, recreational, cultural, and artistic endeavors for residents and visitors.
- Review and revise the City's Emergency Response Plan.
- Encourage public/private/religious partnerships for community services.
- Promote sustainable practices to maintain valued resources.
- Improve transparency, accountability, and communication between the City officials, staff and our citizens.
- Continue to provide quality public-safety services that are responsive to community needs.

## **Improve Public Infrastructure**

- Continue to follow our infrastructure master plans and infrastructure maintenance programs while utilizing sound planning tools and conservative financial budgeting.
- Explore alternative methods for providing the best public infrastructure, including using a "concentric growth" pattern, being more pedestrian friendly, and ADA accessible.
- Seek methods to stabilize the local water aquifer including, but not limited to, water conservation, surface water storage, and additional water resource development.
- Effectively use City development plans and codes.
- Develop long-term facilities and vehicle fleet maintenance programs.
- Review and revise all City infrastructure/facilities master plans as necessary.
- Encourage development of competitive broadband options from multiple private providers at affordable price points to the benefit of both residents and businesses.

## **Ensure Financial Security**

- Maintain a healthy bond rating and prudent debt levels.
- Strengthen the business community to enhance sales tax revenue while exploring other revenue sources.
- Maintain a City service rate structure that reflects efficient operations, replacement needs, and future expansion.
- Explore additional methods to provide a more efficient Cedar City service delivery system.
- Continue prudent financial budgeting practices.
- Establish a long term maintenance and replacement schedule of Cedar City Corporation assets.
- Follow practice of only building facilities that our community can financially sustain.

## **Foster Community Engagement**

- Continue to provide and expand programs which involve and integrate public safety officials into our community.
- Further promote the numerous volunteer opportunities available in our community as a way to provide additional services to our residents.



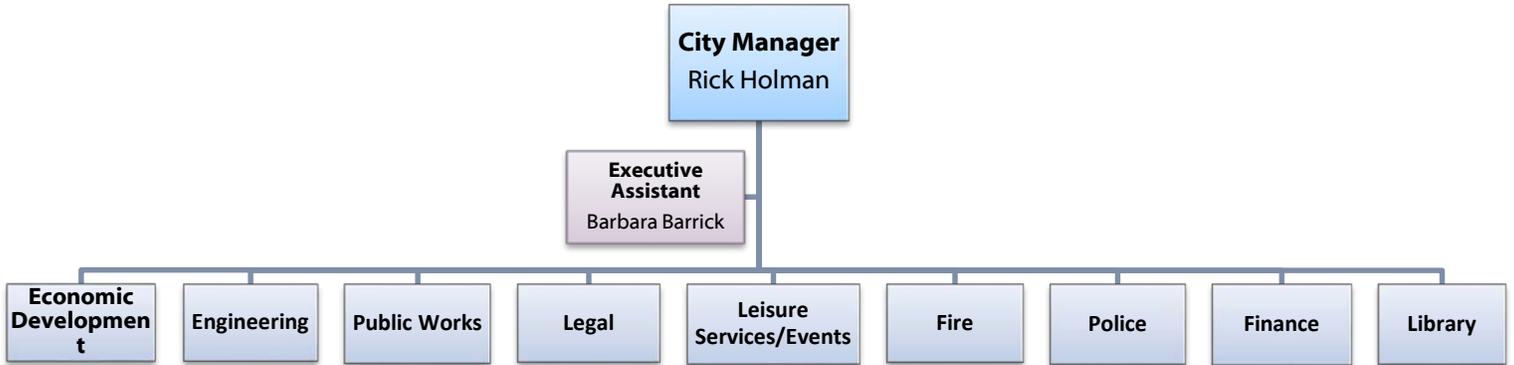
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- Enhance and foster the public/private relationship in our community for better communication and service delivery.
- Maintain code compliance efforts by educating our residents and property owners to take personal responsibility in their neighborhoods and businesses.



# Administration





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## Mission Statement

Under the direction of the City Council, assist city departments with providing a level of service desired by the community in a financially responsible manner. Provide courteous and responsive information to all inquiries. Ensure that all financial transactions are made according to acceptable financial practices.

## Department Overview

Cedar City's Administration department consists of the Mayor, the City Manager and the Executive Assistant. The Mayor and five City Council members are the elected officials of the City. Every two years, three of the six positions are up for election. The Mayor and City Council are responsible for setting policy for the City in relation to the operations and services provided to the community. The City Manager is responsible to work with City Departments in carrying out the policy direction provided by the Council.

The Mayor, with the City Manager and Finance Director, prepares the annual budget for the City and present a proposed budget for City Council review and eventual adoption. The Annual Budget is the means by which City Departments deliver municipal services to the community residents and visitors.

The Mayor, City Council and management staff meet regularly (weekly) in City Council meetings to discuss and decide policy issues, ordinances and land use decisions for the community. The weekly Council meeting agenda is posted on the Cedar City website. These meetings are open to the public, who are encouraged to attend.

## Fiscal Year 2014 - 2015 Accomplishments

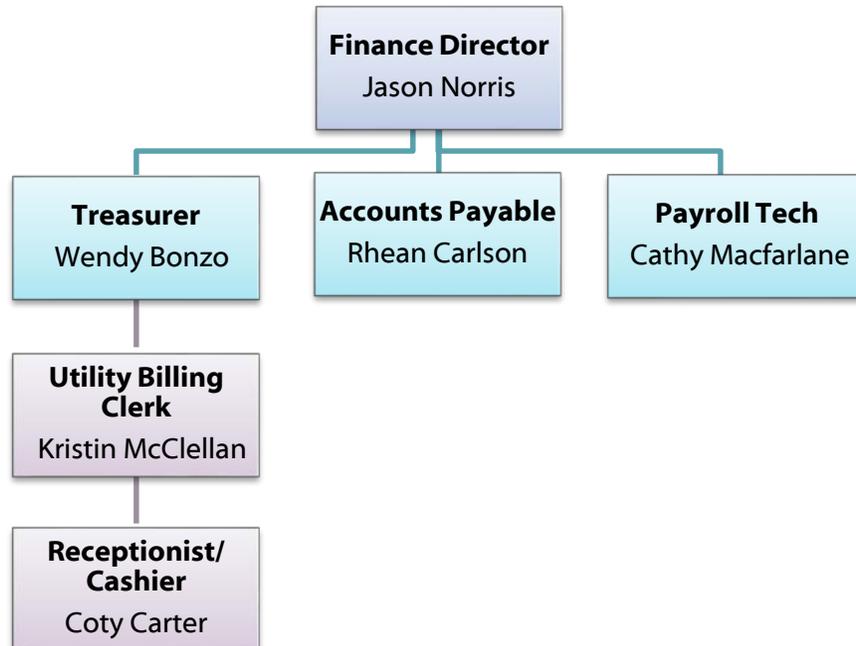
- Developed Cedar City's Strategic Plan with City Council and citizen input.
- Initiated Fleet Management system to better plan for capital vehicle/equipment needs.
- Conducted a city compensation study to determine salary competitiveness of employees.
- Assisted with Prairie Dog mitigation efforts at the City Cemetery and Golf Course.
- Proposed modification of RAP tax use to assist with replacement/repair of facilities and equipment for qualified uses.
- Updated membership for various City Boards and Commissions.
- Continue quarterly coordinating meetings with Iron County School District

## Goals for Fiscal Year 2015 – 2016

- Continue to encourage public involvement in weekly City Council meetings through posting agendas and meeting minutes on the City web site.
- Implement the Compensation Study recommendations.
- Continue to keep communication lines open with other local entities such as SUU, Iron County School District, Iron County and with other local organizations and businesses.
- Continue to promote positive customer relations with community members and visitors.
- Continue to work on standardizing Boards & Committees membership and guidelines.
- With Department Heads, continue to evaluate services citywide.



## Finance





# Annual Budget 2015/16

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## Department Overview

The Finance Office supports City departments in their financial management, budgeting, and procurement responsibilities. The Finance Director prepares monthly and annual financial reports for the Mayor and City Council, and City departments. This includes oversight of the annual audit and preparation of the Comprehensive Annual Financial Report submitted to the Utah State Auditor's office. The Finance Director also administers the preparation of the City's annual budget and submits it to the Mayor and City Council for recommendations and approval. The City Treasurer oversees the collection, deposit, investment, and disbursement of all City funds. The Finance Office includes Accounts Payable, Payroll, and Utility Billing.

## Fiscal Year 2014 - 2015 Accomplishments

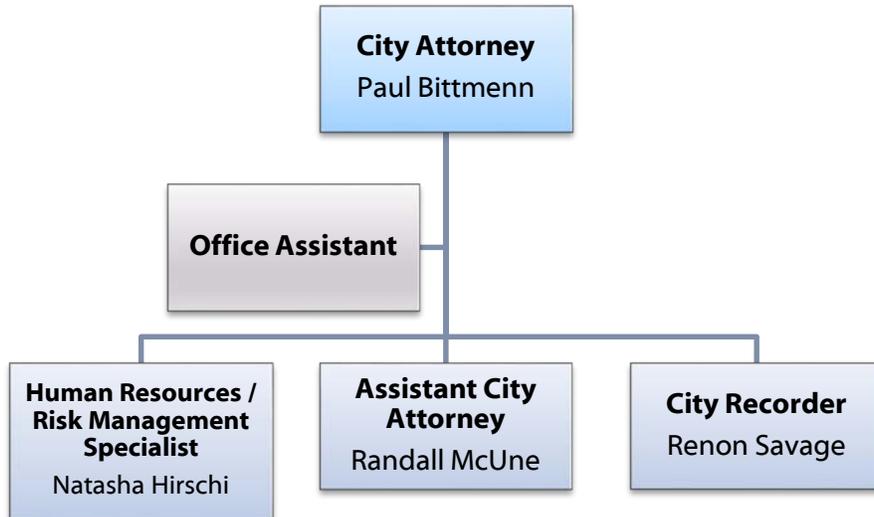
- Establish reserve fund balances in the Golf Course and Aquatic Center special revenue funds.
- Assisted in developing capital asset management strategies.
- Adjusted operational methods to meet best financial practices and City service needs.

## Goals for Fiscal Year 2015 – 2016

- Develop an SID collection strategy.
- Develop the City's investment policy.
- Continue to provide a high level of customer service.
- Continue to assist departments in achieving their financial goals.



# Legal





## Department Overview

The Legal Department was created by the Cedar City Council in Fiscal Year 2010 - 2011. All five members of the Legal Department are full time employees. In addition to managing Cedar City's Legal work, the Legal Department houses Cedar City's Human Resources, Risk Management, and Recorder duties. There are very few functions the Legal Department facilitates that do not require coordination with the public, Mayor and City Council, City Management, or members of the City's varied departments. The Cedar City Legal Department is very much a department dedicated to serving the needs of the elected officials, appointed officials, and the various City departments.

Human Resources and Risk Management duties are primarily the function of the Human Resources and Risk Management Specialist. Services provided include:

- Support services related to compliance and implementation of City personnel policy
- Securing insurance costs and salary information for the City's yearly budgeting process
- Assisting departments in the hiring and orientation of new employees
- Working with departments during employee discipline and/or employment termination proceedings
- Support services for unemployment and workers compensation programs
- Facilitates safety training for individual departments
- Works with City's insurance providers
- Assisting employees with questions they may have for third party benefit providers.

During the yearly budget process the Human Resources and Risk Management Specialist plays a key role in providing information related to employee compensation and benefits. In addition to the above listed activities, Risk Management functions also include: facilitating the City's accident review process, coordinating with the City's liability insurance provider (URMMA), and facilitating implementation of URMMA Risk Management requirements.

Some of the Recorder's office responsibilities are;

- Coordinates with building, fire, police, and public works in the issuance and renewal of business licenses,
- Tracks and maintains property deeds, contracts, leases and other important documents for all departments,
- Assists in the tracking and coordination of the multitude of special events Cedar City hosts every year,
- Facilitates the information gathering and publication for the City Council packets,
- Takes minutes for the City Council meetings,
- Coordinates with the Finance Department on matters concerning payment of bills and employee compensation,
- Acts as a clearing house and provides retention of record requests,
- Acts as the duly registered agent for service for Cedar City.

The Legal Department and support staff are involved in both civil and criminal legal work. The prosecution services include discussions with crime victims, attorneys, and individual defendants; attempts to resolve matters so that people are accountable for their actions, victims are protected, restitution is paid, and rehabilitative services are offered; consultation with the police and animal control officers; screening of



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possible criminal charges; general litigation and trial services; and prosecution of appeals. This section of the Legal Department also provides support for the Recorder's licensing efforts by prosecuting those businesses that are in violation of the City's business license provisions.

The civil side of the Legal Department covers a wide range of issues including finance and budget; free speech issues; employment law; civil litigation; writing, negotiating, and reviewing contracts; land use and development; eminent domain; impact fees; coordination with the City's insurance providers; claims negotiations and settlement; compliance with City policy; open and public meetings; ethics and elections; licensing; government relations; environmental; writing ordinances and resolutions; and administering the City's Recreational Arts and Parks (RAP) tax program.

### **Fiscal Year 2014 - 2015 Accomplishments**

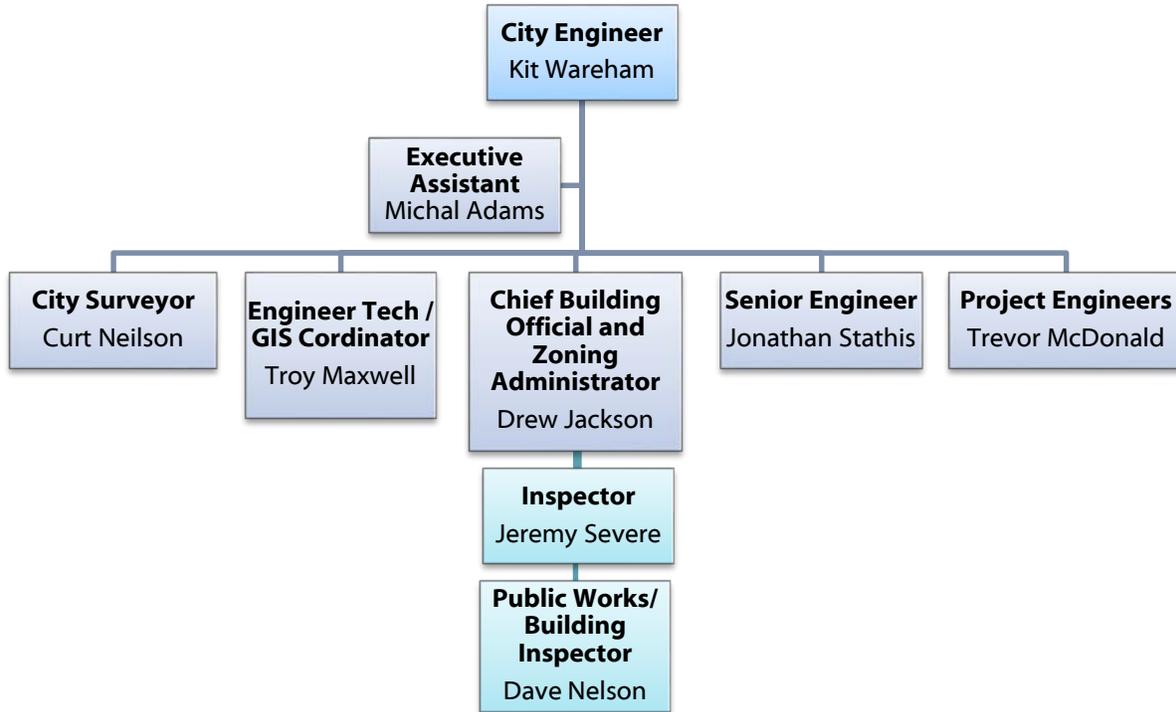
The Legal Department is a service providing entity to the rest of the City's operations. It is difficult to list accomplishments in terms of a list of items acquired or problems resolved during a given fiscal year. During Fiscal Year 2014-2015 the Legal Department has provided the necessary support services to the City's various Cedar City operations to allow the City to grow, move forward, and provide services to its citizens.

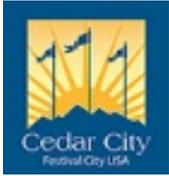
### **Goals for Fiscal Year 2015 – 2016**

The Legal Department is a service providing entity to the rest of the City's operations. It is difficult to list accomplishments in terms of a list of items acquired or problems resolved during a given fiscal year. During Fiscal Year 2014-2015 the Legal Department has provided the necessary support services to the City's various Cedar City operations to allow the City to grow, move forward, and provide services to its citizens.



# Engineering Services





## Mission Statement

Provide Engineering Services which:

- Result in high quality public improvements and protect future tax dollars,
- Are effective, efficient, economical and timely,
- Fulfill the direction and intent of City elected and appointed officials and City Ordinances,
- Fulfill the needs of the community.

## Department Overview

The Engineering Department reviews and approves designs for developer projects that have City improvements. Some of those that came through the process this past fiscal year are;

- Providence Towne Center PUD
- Talon Pointe at South Mountain Phase I
- Temple View Heights Subdivision
- Shakespeare Center and SUMA
- LDS Temple
- SWATC Building
- DNR Regional Office

The Engineering Department also;

- Issues Addresses
- Maintains and provides City maps and City Engineering Standards and checklists
- Provides as-built information on City utilities and buildings
- Provides Engineer support for and City departments and the Planning Commission and City Council.

## Fiscal Year 2014 - 2015 Accomplishments

Some major projects completed this past fiscal year include:

- WWTP Nitrate Mitigation – Plant Expansion project (began 2013 and will be completed 2015) (for the Wastewater Division)
- WWTP LED lighting conversion project
- Gave input and worked with UDOT on the South Interchange
- East Bench Trail (for the parks Division).
- Cedar Canyon water tank replacement (for the Water Division).
- Cedar Middle School crossing with flashing beacons (for the Street Division).
- Drainage projects at Canyon Ridge & Fiddlers at Wedgewood Lane (for the Storm Drain Division).
- Energy Efficient Audit of City owned facilities.
- Security fence project at Quichapa Wells #5 and #6 (for the Water Division).
- Main Street Park electrical upgrades – Phase 2 (for the Parks Division).
- 100 West and 1700 West waterline replacement (for the Water Division).



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- 400 North waterline replacement underneath I-15 (for the Water Division).
- Airport Road Sewer line Replacement (for the Sewer Division).
  
- Aviation Way and Cross Hollow at Genpak Road improvements (for the Street Division).
- Paiute Drive Road Improvements (in conjunction with the Paiute Tribe)
- The Annual Water Report.

### Goals for Fiscal Year 2015 – 2016

- Keep the department organized with the proper amount of personnel, equipment, documentation and automation to effectively serve the public.
- Oversee all City infrastructure improvements insuring conformance to City Engineering Standards and the highest quality product.
- Provide the engineering support to other City Departments to facilitate the accomplishment of their annual goals in regards to capital improvements.
- Continue with the implementation of the Geographic Information System (GIS).
- Control contractor initiated change orders on all capital projects to less than 3% of project construction bid amounts.
- Design, bid and construct all capital projects assigned to the department in the fiscal year budget.
- Timely and complete Engineering Department response and support to the Citizens, Mayor, City Council and all other City Departments and City Commissions.



## Economic Development

**Economic Development  
Director**

Danny Stewart

**Economic Development  
Coordinator**

Cameron Christensen



## Mission Statement

The Office of Economic Development is committed to economic development in Cedar City and in unincorporated Iron County. The mandate for this office is to provide rich business resources for the creation, growth and recruitment of companies to Iron County and Cedar City while focusing on community strengths, resources and environment.

## Department Overview

The Cedar City - Iron County Office of Economic Development was created in 1988 to provide business resources for the creation, growth and recruitment of companies to Iron County and Cedar City, focusing on the community's strengths, resources and environment. The Office of Economic Development focuses its efforts primarily on four business clusters, including; Manufacturing/Light Industrial and Distribution, Renewable Energy, Small Business Development (High Tech), and Tourism. These four industry targets were chosen for the city and county's unique competitive advantages in these areas. These clusters offer opportunities for local businesses to expand and for new businesses looking for access to the Western United States.

The Office of Economic Development is charged with the following responsibilities:

- Fostering cooperation, communication and coordination of local, county and area leaders.
- Recruiting quality businesses that provide higher wages and benefits to employees.
- Improving employment opportunities through retention and expansion of existing businesses.
- Conducting marketing research and preparing essential information regarding Iron County and Cedar City.
- Providing comprehensive marketing information to increase tourism, and
- Maintaining and improving the infrastructure of Iron County to accommodate business and tourism growth.

## Fiscal Year 2014 - 2015 Accomplishments

- Danny Stewart hired as Director of Economic Development
- Cameron Christensen hired as Economic Development Coordinator
- Competed tax CDAs and tax incentive financing for several utility-scale solar power projects.
- Attended International Council of Shopping Centers convention in Las Vegas, contacted Foursquare Properties, a developer looking to bring a 53-acre commercial project to Cedar City.
- Began to build economic development relationship with new Chamber of Commerce leadership.
- Attended basic economic development training course.
- Continued to improved Cedar City website pages for Economic Development.
- Continued to improve relations with the Utah Governor's Office of Economic Development, Economic Development Corporation of Utah, the Utah Alliance for Economic Development, and Port 15 Utah.
- Bryan Dangerfield hired as Events Coordinator, a new position in the Economic Development Department.
- Continued work on the Cedar City Sign Ordinance.
- Continued work on the Cedar City Interstate Billboards project.



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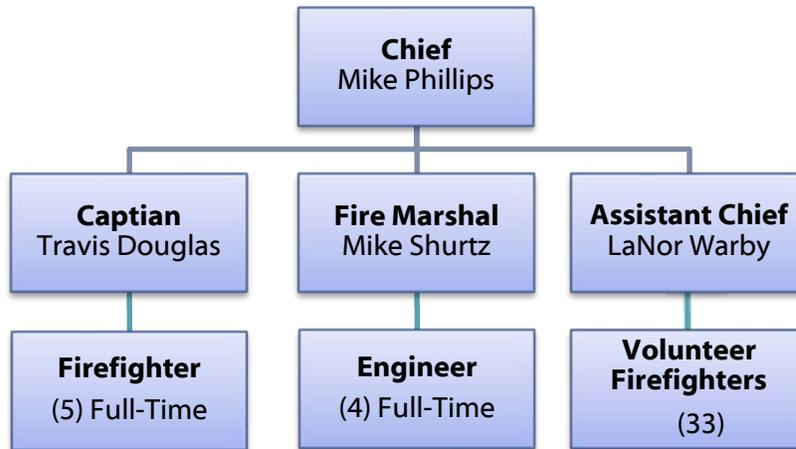
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## Goals for Fiscal Year 2015 – 2016

- Continue progress on utility-scale solar projects, facilitating their completion before the end of calendar year 2016.
- Work to get Iron Mines west of town back in operation.
- Facilitate Foursquare Properties in the initiation of their commercial project.
- Work with EDCUtah and GOED to better promote Cedar City, Iron County, and Southwest Utah.
- Complete the new sign ordinance.
- Complete the billboard on I-15 at the south end of town.
- Work more in coordination with Iron County Tourism, Southern University, Southwest Applied Technology College, Utah Department of Workforce Services, the Cedar City Chamber of Commerce and other organizations and entities in a focused effort to increase business in Cedar City.
- Work closely with the Southern Utah Manufacturing Association, the Chamber of Commerce, and the Business Resource Center to establish a Business Expansion and Retention Plan.
- Continue to improve Cedar City's online presence, including the city's website, social media, and on other sites, such as EDCUtah, etc.
- Continue to improve printed materials and other promotional materials to better brand the city and establish a reputation as a business-friendly community.
- Continue to improve Cedar City Events, including the Half Marathon, Fire Road Cycling, and other city-produced events. Find new events to bolster visitation in off-season months.
- Continue to improve relations with Cedar City/Iron County Tourism, the local lodging association, SUU athletics, Utah Shakespeare Festival, Utah Summer Games, Cedar City Leisure Services and others to improve local visitation.
- Continually work to make Cedar City relevant and important in regional media. Increase brand awareness.



## Fire Department





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## Mission Statement

To serve and protect the citizens of Cedar City/Iron County from loss of life and property due to fire and other natural and man-made disasters. We strive to provide emergency services that are responsive to the needs of our community, and to provide fire prevention and education activities to the citizens of Cedar City and Iron County.

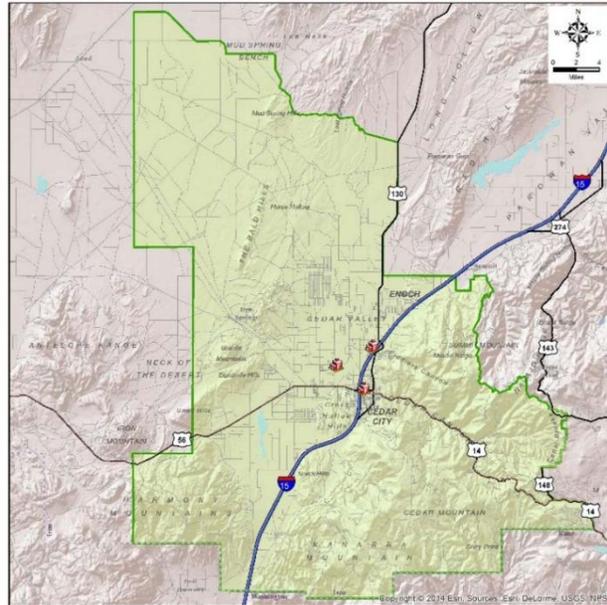
## Department Overview

The Cedar City Fire Department (CCFD) exists to protect the residents and visitors of Cedar City/Iron County from the adverse effects of fire, injury, or hazardous conditions through safe, professional quality service with dedication and pride. The CCFD protects 504 square miles of Iron County as the primary response area which encompasses approximately 85% of the county's population and the rest of the county is in the secondary response area. Because of the area served it is not uncommon for an apparatus to travel 20 to 30 minutes to get to an incident and in bad weather the time traveled increases exponentially.

The CCFD is the largest fire department in Iron County, currently with 3 fire stations and 45 personnel (33 Volunteers and 12 Fulltime staff).

These three stations house 7.6 million dollars in rolling stock and the buildings themselves are worth 5 million dollars all together. The Main Station located at 291 North 800 West, is staffed 24/7/365 with a minimum of four personnel. This staffing is accomplished with three fulltime firefighters working 24 hour rotating shifts, and the Captain and/or Fire Marshall working a day shift. In order to maintain the four personnel staffing, during the nights (10 hours), weekdays and holidays (24 hours), a volunteer firefighter fills the shift. Station 2 is located at 2580 Commerce Center Drive and is staffed with volunteer firefighters and fulltime staff on call back. Station 3 is the airport fire station located at 3013 West 1600 North and is staffed with a fulltime firefighter for every SkyWest flight, and any commercial flight with 31 or more passengers—per FAA requirements. The department provides services to the Cedar City Regional Airport, which is a municipal airport that has seen a significant increase in flights and growth. The airport is also an alternate landing and emergency landing site for Salt Lake City, Las Vegas, Denver, Los Angeles, Nellis Air Force Base and Hill Field Air Force Base. The Bureau of Land Management Interagency Fire Center is also located at the airport, and serves the four surrounding states. For all other emergency calls, the station is staffed with volunteer firefighters and fulltime staff on call back.

## Response Area



Pay Location	Pay Percentage of Annual Budget
Cedar City	67.50%
Iron County	25%
Enoch City	6.80%
Kanarrville	0.70%



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Station #1



Station #2



Station #3



By formal mutual aid agreement, CCFD serves as a first line mutual aid to the other 8 remaining small cities/towns in the Iron County area and the department also responds to the city of New Harmony which is in Washington County. When the CCFD provides mutual aid or is responding to incidents in the county the department is stripped of equipment and personnel which in turn affects the response time within Cedar City.

The CCFD is a combination paid/volunteer fire department with 73 percent of the staff being volunteers. These volunteers save the city millions of dollars in wages, reduced fire losses and reduced insurance costs. This is evident by the departments' ISO Class 4 rating. Being a combination fire department, these firefighters dedicate many uncompensated hours in training, state certification, and in various forms of public service. 6027 hours were spent in training last year. The training program of the CCFD has a well-known reputation for high quality training rivaling that of any department in the state including any of the fulltime fire departments on the Wasatch Front. The CCFD is ready to handle any life threatening emergency that comes our way. The training motto is "Train hard, work hard, for the incident we hope never happens". The CCFD personnel holds 373 individual certifications (average of more than 8 certifications per firefighter) with a diverse range in all professions of the fire service including;

- Firefighter I & II
- Haz-Mat Operations and Technicians
- Wildland Firefighter I & II
- Apparatus Driver Operator Aerial & Pumper
- Fire Officer I & II
- Airport Rescue Firefighting
- Instructor I & II
- Rescue Technician (ropes, confined space, swift water, heavy machinery)
- Inspector, Fire Investigator and Public Information Officer

The CCFD provides the following emergency services;

- Structural fire suppression
- Rescue services (extrication, heavy rescue, confined space, swift water, rope rescue, and trench rescue)
- Airport Rescue Firefighting (ARFF)
- Hazardous-Materials
- Wildland fire suppression
- The CCFD does not provide EMS services, but works in conjunction with the Gold Cross Service whenever dispatched.



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The CCFD operates 5 engines, 2 aerial trucks, 1 ARFF unit, 1 light rescue, 1 heavy rescue, 5 brush trucks, and a 4000 gallon water tender. We also possess several specialized response trailers which include equipment for confined space, trench, haz-mat, spill containment, 400 gallon fuel trailer, and a portable breathing air compressor.



In addition to providing emergency services to the community, the Cedar City Fire Department has a world class fire prevention program which strives to reduce the loss to life and property through public education. In a recent one-hundred page applied research paper on the “Evaluation of the Cedar City Fire Department’s fire prevention and life safety house program” the data showed the Life Safety House (LSH) program has made a significant impact on the number of juvenile set fires. In the late 70’s through the late 80’s the upward trend of juvenile set fires reached a pinnacle in 1988 when 18% of the fires in the community were started by juveniles. In 1999 the CCFD started the Life Safety House prevention program, which has been running ever since. The research showed this program has played a major role in reducing these juvenile set fires to a level of less than 1% of all of the incidents caused by this age group. In 2012 these fire accounted for .61% of the call volume. A copy of the full research paper can be found at:



[http://netc.worldcat.org/title/evaluation-of-the-cedar-city-fire-departments-fire-prevention-and-life-safety-house-program/oclc/828688028&referer=brief\\_results](http://netc.worldcat.org/title/evaluation-of-the-cedar-city-fire-departments-fire-prevention-and-life-safety-house-program/oclc/828688028&referer=brief_results)

The Cedar City/Iron County Fire Department currently has an ISO class 4 rating; which puts Cedar City in the top 12% of fire departments in Utah and in the top 15% of the nation. What does an ISO Class 4 Rating mean to Cedar City? Shorter response times to all types of emergencies, which in turn means, lives are saved and property is protected. Faster fire suppression reduces fire losses and faster recovery; residential and commercial insurance savings that can then be spent in the local economy and not sent to the insurance corporate offices.



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As you examine the 2000 and 2012 ISO audits on the last page you notice that the fire department; which is responsible for 50 of the 100 points possible in the audit, is the weak link—leaving almost half of the total fire department points on the table. We recognize these shortcomings and are working on improving this portion of the rating. The area with the most improvement needed are in staffing of the department where the CCFD lost 10.8 points and in the credit received for training where the CCFD lost 5.76 points, even though the department spent thousands of man hours in training. We’re pointing out this issue as we are scheduled to be audited again in 2017 and there is a lot of room for improvement mostly on the part of the fire department. If the CCFD loses more than three points in the next audit, the city will lose the ISO class 4 rating.

ISO collects and evaluates information from communities across the nation on their structure fire suppression capabilities. A community’s rating depends on;

- The needed fire flow
- The ability of receiving and handling fire alarms
- The fire department rating which is based on;
  - Equipment
  - Staffing
  - Training
  - Geographic distribution of fire companies
  - The available water supply.

## ISO Rating Summary

<b>Evaluation Area</b>	<b>Fire Suppression Rating Schedule (FSRS)</b>	<b>Credit Earned 2000</b>	<b>Credit Earned 2012</b>	<b>Credits Available</b>
<b>Receiving and Handling Fire Alarms</b>	Telephone Service	1.90	1.90	2.00
	Operators	2.34	3.00	3.00
	Dispatch Circuits	5.00	3.00	5.00
<b>Fire Department</b>	Engine Companies	8.90	7.96	10.00
	Reserve Pumpers	0.89	0.60	1.00
	Pumper Capacity	5.00	5.00	5.00
	Ladder Service	2.85	4.00	5.00
	Reserve Ladder/Service	0.15	0.48	1.00
	Distribution	1.88	2.33	4.00
	Company Personnel	3.45	4.20	15.00
	Training	3.96	3.24	9.00
<b>Water Supply</b>	Supply System	25.78	29.53	35.00
	Fire Hydrants	1.90	1.92	3.00
	Inspection and Condition	2.45	0.88	3.00
<b>Total Credit Earned</b>		<b>62.22</b>	<b>63.00</b>	<b>100.00</b>

A community's investment in fire mitigation is a proven and reliable predictor of future fire losses. Insurance companies then use the ISO rating given to a community to establish premiums for homeowners and commercial fire insurance.



## Annual Budget 2015/16

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### **Fiscal Year 2014 - 2015 Accomplishments**

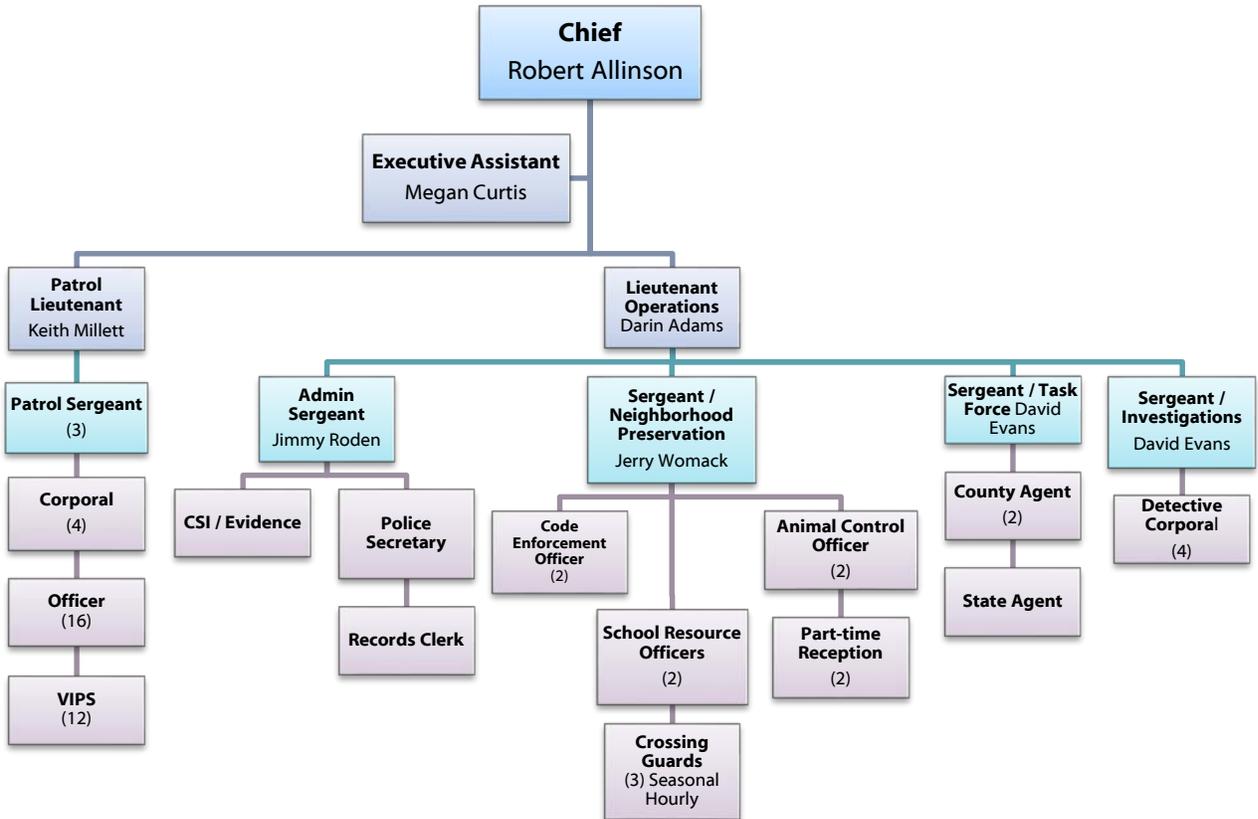
- Accident free
- Took delivery of a new pumper and aerial apparatus purchased with CIB funding.
- Hired a new fire chief, fire marshal, engineer, and full-time firefighter.
- Built 2 brush trucks from military surplus 5 ton trucks

### **Goals for Fiscal Year 2015 - 2016**

- Build a culture of safety first in a risky work environment—zero accidents.
- Improve service delivery and cut out-the-door response times by 75%.
- Improve our margins in the ISO rating system for an audit likely to happen in 2017.
- Institute a flat-rate pay for volunteers, which is a pay-for-performance plan.
- Complete our training facility ahead of a planned new recruit academy in the fall.
- Take the lead in updating the City's emergency response plan.
- Provide a fire safe community through a compressive fire prevention program by putting a greater focus on prevention than suppression.
- Build and strengthen relationships within the city and community, ie: law enforcement, fire, EMS agencies



# Police Department





# Annual Budget 2015/16

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## Mission Statement

We, the men and women of the Cedar City Police Department, are committed to providing a safe and secure community by delivering professional and courteous services as determined in partnership with the residents. In order to accomplish this we are dedicated to the following values:

- We value human life and dignity above all else.
- We believe integrity as the basis for community trust.
- We believe in the strength of personal character and strive for personal and professional excellence.
- We are accountable to each other and to the residents we serve, who are the source of our authority.
- We value the principles embodied in our Federal and State Constitutions and have sworn to defend these constitutional rights. We recognize the authority of Federal, State and local laws.
- We believe that cooperation and team work will enable us to combine our diverse backgrounds, skills and abilities to identify and solve community problems.
- We are capable, caring people who are doing important and satisfying work for the residents of Cedar City.

## Department Overview

### Patrol

The patrol officers provide coverage 24 hours a day seven days a week including all holidays. The patrol division consists of 23 officers including the supervisors. The officers are scheduled according to a day/hour breakdown of all police activity to provide the optimum number of officers during the busiest times. When not answering calls for service, officers are responsible for self-initiated activity in enforcing criminal and traffic laws or preventing crime through their interaction with the public.

### SWAT

The department has eight officers assigned to the SWAT team along with officers from Southern Utah University, Enoch City and Parowan police departments. The purpose of SWAT is to provide protection, support, and rescue; enhancing safety for officers and the community. SWAT is designed to respond to high risk situations in efforts to increase the likelihood of safely resolving critical incidents. SWAT trains twice a month with a primary focus on weapons, movement, decision making, and fitness. Periodic firearm and fitness qualifications are included in training.

### Canine

The Department K9 Unit operates within the patrol division. Our dogs have been purchased utilizing money from drug seizures and/or donations. We have two dogs, Pajko a four year old Belgian Malinois imported from Holland and Duco a three year old Belgian Malinois. Both dogs and handlers have extensive training and are certified in narcotic detection, patrol/apprehension, and evidence detection. These dogs and officers are considered some of the best in the State.

### VIPS

The Volunteers in Police Service (VIPS) are under the patrol division because their many hours of contribution directly augment patrol's duties. These volunteers help in lightening the load for code enforcement and patrol officers to allow them to deal with more serious and pressing matters. In 2014, they volunteered 2,940 hours.



## Annual Budget 2015/16

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Our VIPS have been assigned the primary responsibility for traffic control at the City's many parades, festivals and special events, thus relieving many of the overtime hours that would be paid for police officers and street department employees. In addition to the traffic control for the special events, the VIPS contribute their time performing many other tasks; some of them being:

- Enforce violations of handicap parking.
- Do all the fingerprinting of residents for civil reasons such as adoptions, being bonded, background checks, etc.
- Track the graffiti cases in the city and work with property owners to have it cleaned up.
- Conduct tours of the Police Department for various groups.
- Assist the Code Enforcement Officers in the enforcing of the City Nuisance Ordinance such as removing yard sale signs off public utility poles, contacting land owners who are in violation to clean up their property, and tagging abandoned cars in the city.
- Teach the Eliminate Alcohol Sales to Youth (EASY) classes twice a month to educate every employee of a business that sales alcohol, on the City ordinances that regulate this.
- Assist with traffic control on traffic accidents as well as securing the outer perimeter area on crime scenes and volatile cases.

### **Operations Division**

The operations division is administered by the operations lieutenant. He has four sergeants under his command who supervise the investigations division, narcotics task force, neighborhood preservation and administration. The operations lieutenant is also responsible for the training and professional standards of the officers. Each officer is mandated to have a minimum of 40 hours training annually to maintain their certification.

### **Investigations**

Investigations has three detectives assigned to it who are responsible to respond to all major or more serious crime scenes and conduct the more time consuming and in-depth investigations that the patrol division is not designed to handle due to their nature of needing to be available for in-progress calls. The detectives also have additional training and experience to make them better qualified to investigate in greater detail. They routinely carry an active case load of 25 to 35 cases. These are everything from a theft to a homicide.

### **Narcotics Task Force**

The narcotics task force is comprised of our sergeant and agents assigned from the Iron County Sheriff's office, Beaver County Sheriff's office, and State of Utah Bureau of Criminal Investigations. These narcotics officers investigate illegal drug use, trafficking and cultivation throughout Iron County, Garfield County, and Beaver County and all cities and towns in these Counties. Their mission is to significantly diminish the availability and use of illegal drugs and controlled substances and to apprehend the responsible offenders, thereby increasing public safety. Their primary funding source is a \$66,562 grant from the State of Utah to cover personnel/overtime costs (\$17,000), equipment/supplies and operating costs (\$14,562), travel and training (\$5,000), and confidential informant fees (\$30,000). The salaries and vehicles expenses are paid for by the contributing agencies who have agents assigned to the Task Force.



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## Neighborhood Preservation

Neighborhood preservation (NPD) is comprised of the two code enforcement officers, the two school resource officers, the school crossing guards and the animal control division. The goal of the NPD program is to identify and address community issues, concerns, problems and crime trends which are quality of life issues. The NPD works with the patrol division to address ongoing problems in neighborhoods and business areas that require a repeated response. NPD's utilize their training and experience to research and analyze problems and direct a variety of resources to address or eliminate the problem. They also are heavily involved in the organization and participation of community and civic programs to better educate and develop stronger relationships between us and the community we serve. A few of these programs are:

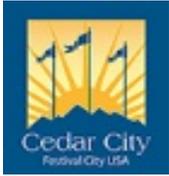
- The July Jamboree where the NPD provides educational material for parents and children on drugs and general safety.
- Officers lectured at SUU for the criminal justice department in classes regarding courtroom procedures, internet fraud, alcohol enforcement, police administration, police K-9, and other criminal justice related topics.
- NPD formed a partnership with Home Depot to host Safety Fairs which provides education for parents and children in regards to general safety including car seat checkpoints.
- NPD conducted its annual youth conference called Leadership for Life. This program addresses several topics ranging from substance abuse, self-esteem, leadership, peer influence, and anti-bullying. Approximately 100 students from Canyon View High, Cedar High, Parowan High and Gateway Preparatory Academy attended the 3 day conference.
- NPD raised over \$8,000 for the annual Shop with a Cop event. This event allowed public safety personnel to continue our Shop with a Cop program providing \$100 to 80 children to go shopping at Wal-Mart for Christmas.

## School Resource

The School Resource Officers (SRO) work through a Memorandum of Understanding with the Iron County School District to provide the school district with two SRO's. One SRO is assigned to each of the high schools and they cover the middle schools and K-5 grade schools as needed. Their presence in the schools sends a strong message that violence and criminal activity is not acceptable.

## Code Enforcement

Code Enforcement Officers are tasked to identify and solve a variety of quality of life issues categorized as nuisances and other incivilities of a community concern. They respond to and seek solutions for nuisance complaints in violation of the City's nuisance ordinance through abatement or other appropriate action. Examples of violations of the City Nuisance Ordinance (Chapter 25) in which Code Enforcement Officers investigate are: drug houses, party houses, fire hazards, noxious emanations, noxious weeds, refuse, stagnant water, accumulation of junk, attractive nuisances, overgrown vegetation, improper storage, graffiti, and improper parking. They also perform parking enforcement duties along the public streets and parking lots enforcing City ordinance. They investigate minor crimes and other calls for service, direct traffic at times of emergency or congestion, assist in crossing guard duties and serve all summons and subpoenas.



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### **Administration**

The administration division is comprised of crime scene investigator/evidence technician, records clerk and the front-desk administrative assistant. In addition to supervising these divisions, the administration division sergeant is responsible to review all case reports for accuracy and completeness on a daily basis. He then conducts briefings about these cases with the local media serving as the department Public Information Officer. He serves as the department's webmaster and utilizes department data bases and computer programs to produce reports for detectives and patrol for selective and targeted enforcement. He provides informational reports and statistical data to the Chief of Police as requested. He is also tasked as the department quartermaster maintaining an inventory of department equipment, researches and orders new equipment, and disposes of surplus equipment

### **Animal Control**

The two Animal Control Officers and two part-time shelter assistants work diligently to serve the public and animals of Cedar City in a professional and efficient manner with kindness and compassion. The staff is dedicated to providing education, protection, and humane treatment of animals in order to ensure a safe and healthy community and to promote the benefits of responsible pet ownership.

### **Crime Scene Investigator/Evidence Technician**

The mission of the Crime Scene Investigator (CSI)/Evidence Technician is to respond to crime scenes and document incidents through photography, videography, scale drawings, written reports, and the collection of physical evidence. This evidence includes, but is not limited to weapons or items used in the commission of a crime, fingerprints, trace evidence such as hairs or fibers and bodily fluids. The unit sends physical evidence to the State of Utah Bureau of Criminal Identification Laboratory for testing, and works closely with the Iron County and Cedar City Attorney's offices during the criminal prosecution process. The CSI/Evidence Tech is also responsible for maintaining the integrity of evidence by properly packaging, preserving, securely storing and tracking all evidence which is collected by members of the department

### **Records**

The Records Unit is responsible for all aspects of report processing and document control within the Police Department. The Records Clerk manages criminal records, connect community members with the right employee to process a specific issue and provide support to the officers. The Records Clerk makes computer entries into local, state and federal law enforcement systems. They work closely with the City and County Attorney's Offices, Parole and Probation, Division of Family Services, and the courts, along with other countywide and State agencies. The Record Clerk also processes warrants, process all requests for information and copies of reports, store, purge and archive files as required by law and helps track sex registrants.

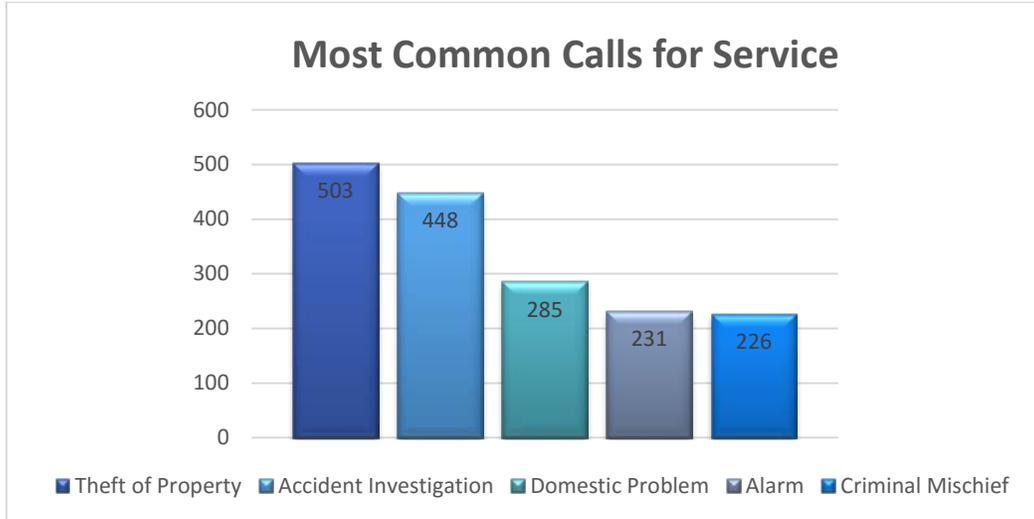
### **Communications**

Our department contracts with the Utah Department of Public Safety as part of a consolidated dispatch service. They dispatch for all agencies in Iron County as well as State agencies in Iron, Washington, Beaver and Millard counties. The mission of the 9-1-1 communication's (Cedar Dispatch) well trained professional dispatchers is to provide both emergency and non-emergency services for our community in a professional and expedient manner. In 2014, Cedar Dispatch received 80,466 calls for service in the communications center of which 24,264 or 30.15 percent of these were for police response to residents of Cedar City. This



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is the total number of calls that were answered which included all emergency, non-emergency, and professional or business related inquiries.



## Fiscal Year 2014 - 2015 Accomplishments

- During 2014 there were 24,264 officer responses to calls for service from residents compared to 24,041 in 2013. This averages to over 66 police responses a day. This does not include traffic stops. Of these 24,264 responses, 4,694 resulted in a written investigative case reports compared to 4,617 for 2013.
- UCR Part 1 crimes (homicide, rape, robbery, aggravated assault, burglary, theft, motor vehicle theft, and arson) decreased from 938 in 2013 to 837 in 2014. This is a 10 percent decrease.
- UCR Violent Crimes (homicide, rape, robbery, aggravated assault) decrease from 42 cases in 2013 to 31 cases in 2014. This is a 26 percent decrease.
- Property crimes (burglary, theft, motor vehicle theft, and arson) decreased from 896 in 2013 to 809 in 2014 for a 10 percent decrease.
- There were 24 cases involving graffiti throughout the city with our city parks being the most frequent location to be tagged in 2013. This number decreased 75 percent in 2014.
- Our two school resource officers responded to 116 incidents in which a case was written compared to 172 in 2013 for a decrease of 33 percent.

Statistical data alone does not provide a comprehensive measure of the success achieved by our police department. Based on the many cards, letters and personal comments the police department has received throughout 2014, praising the department and the service rendered by our employees, we are confident the community is experiencing a safe, enjoyable quality of life.

Police

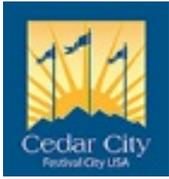


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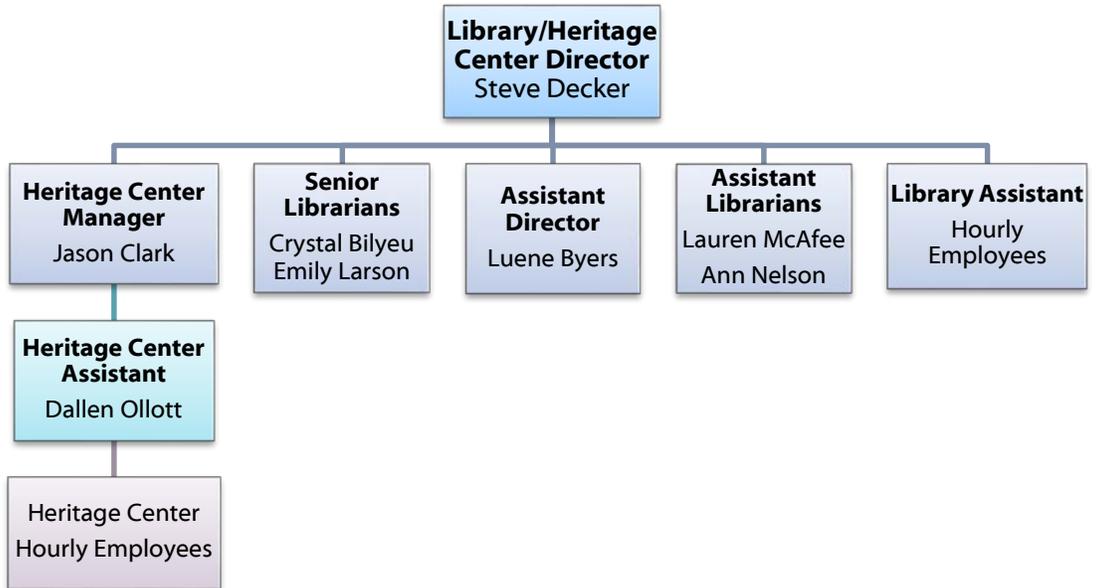
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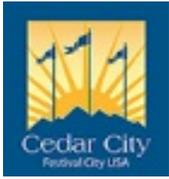
### Goals for Fiscal Year 2015 - 2016

- Partner with the community to enhance the quality of life and resolve neighborhood concerns.
- Establish a working environment that encourages effective management, teamwork, empowerment, communication and professional development.
- Utilize resources efficiently and effectively in preventing and suppressing criminal activity and enforcement of traffic rules and regulations.
- Foster a dynamic organization that utilizes leading edge technology and methods in enhancing community policing.
- Enhance external and internal communications.
- Provide better accessibility for the citizens to the services of the animal control department and facility.



# Library





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## Mission Statement

The goal of the Cedar City Public Library is to provide prompt and friendly service to all patrons while realizing the commitment to collect and dispense information. As a center for recreational reading, community research and public service, the library serves as a source of self-education, personal enrichment and as a repository of local history.

## Department Overview

The Library currently has three full-time employees, three regular part-time employees, and seven hourly employees (including a custodial employee). The Library provides important services to visitors and residents of Cedar City and Iron County representing all ages, genders, ethnicities, socioeconomic backgrounds, and demographics. The library is used for education, self-education, an access point for literature for all ages, a community gathering point, a forum for idea exchange, and a place to access free WIFI.

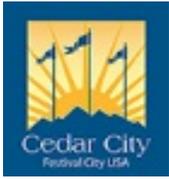


### Services Provided:

- Housing and offering literature and information in the form of books, magazines, manuscripts, maps, audio CDs, DVDs, eBook, eAudio, microforms, and other documents.
- 45 public access Internet workstations.
- Examination proctors used by academic institutions across the country.
- Free WIFI
- Meeting and study rooms.
- Copy, fax, scanning, CD/DVD burning, opaque projector and die cut service.

## Fiscal Year 2014 - 2015 Accomplishments

- 1,160 children, 174 young adults, and 398 adult participants in Summer Reading Program.
- Completed comprehensive cataloging of the Library's Special Collections area for the first time ever.
- More comprehensive cataloging of downloadable resources available (eBook, eAudio, eVideo).
- Continued monthly young adult activities.
- Depending on the season and time of year up to 6 children's story times weekly.
- Installed a new content filter at the Library (iBoss – UEN approved).
- Successful grant applications submitted during the year:
  1. \$1,000, Utah State Library Division - Celebrate Indigenous Month, Celebrate Cedar City's Native American History.
  2. \$500, Smithsonian National Museum of Natural History and the American Library Association – National Traveling Exhibit (only 19 libraries nation-wide acquired this).
  3. \$500, Dia de los ninos, Utah State Library Division – Celebrate Latino and Hispanic Month and join in the national dia de los ninos celebration.
  4. \$1,000, Target Corporation – Early literacy grant; purchased books to gift to toddlers and children to promote early literacy.
  5. \$9,354, Utah State Library Division – Collection development, technology and community outreach.



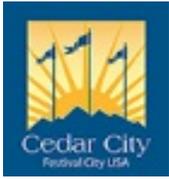
## Annual Budget 2015/16

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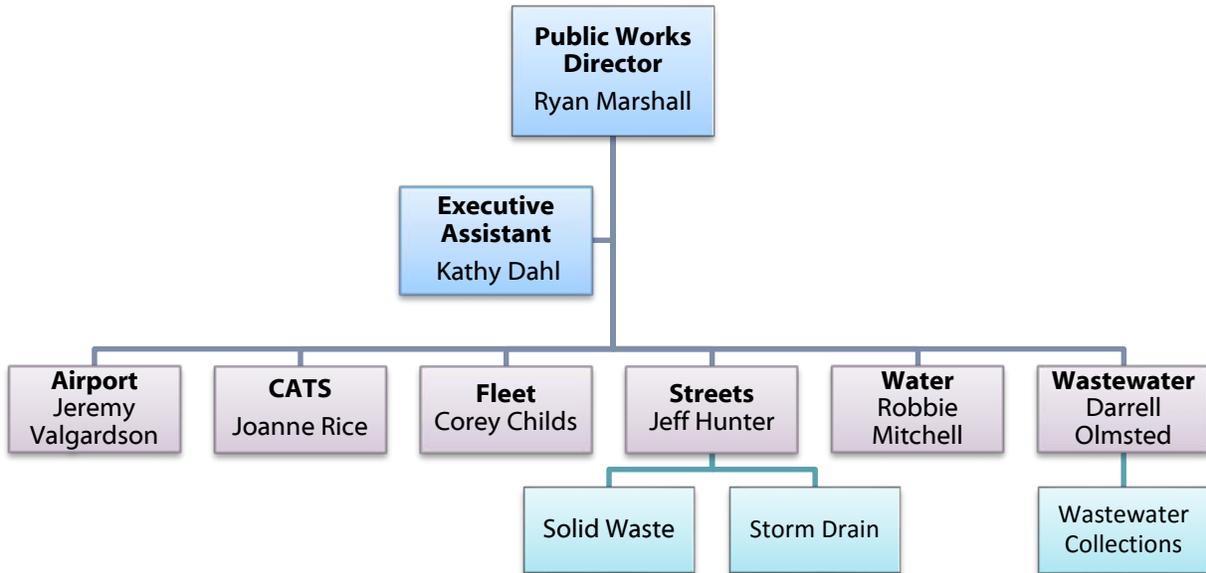
6. \$47,359, Library Services and Technology Act (LSTA) – Implement RFID and greater self-check technology (to be expended during FY ending 2016).
7. \$1,920, Cedar City Corporation – Though not yet approved this is the approximate amount of RAP Tax monies that has been forwarded to the City Council.

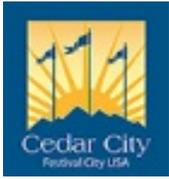
### Goals for Fiscal Year 2015 – 2016

- Review availability, quality, variety and depth of downloadable video
- Reassess the necessity of physical forms of audio and video.
- At least 50% of full-time or regular part-time employees who have not completed an MLS, UP-LIFT or Utah Library Association Paraprofessional Certification process engaged in completing such.
- Require at least 10 hours of continuing education for full-time or regular part-time employees who have completed the above training and 15 hours for those who have not.
- Comprehensive weeding of print materials.
- Continue oral history projects.
- Implement outreach
- Add “One City-One Book” Style programming.



# Public Works





# Annual Budget 2015/16

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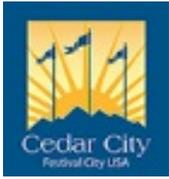
## Mission Statement

The Public Works Department is committed to providing Cedar City and the surrounding community with public amenities and services to enhance the quality of life. In order to accomplish this, our employees remain committed to efficient, safe, responsive, and courteous service at all times.

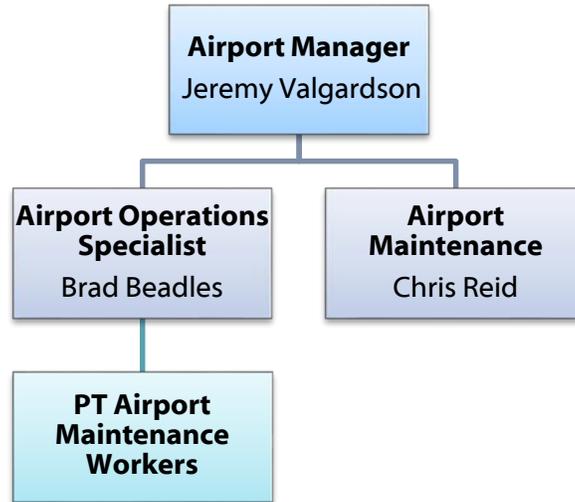
## Department Overview

Public Works is comprised of the following divisions:

- Airport Division: maintains the airport facilities, the taxi lanes and runways and manages the tenants that lease and operate the airport.
- CATS Division: the public transit for both fixed route and approved Dial-A-Ride service within Cedar City.
- Fleet: maintains and does preventative maintenance and major repairs on our City vehicles and equipment for all City Departments ranging from police cars to fire trucks to solid waste collection vehicles.
- Streets: includes storm drain, irrigation, solid waste collection, street light maintenance, street sweeping, retention/flood control basin maintenance, weed abatement and general maintenance of our City streets and sidewalks.
- Wastewater: maintenance and management of our sewer collection lines, pump lift stations and wastewater treatment plant.
- Water: maintains our wells and springs, our water reserve tanks and all maintenance of our transmission lines for the culinary and irrigation water.



## Public Works: Airport



### Mission Statement

Provide airport services which fulfill the direction of City elected and appointed officials and City ordinances; meet the needs of the commuter and community; are effective, efficient, economical and timely; and result in high quality public improvements and protect future tax dollars.

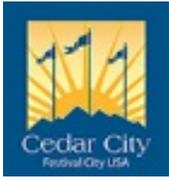
### Division Overview

The Cedar City Regional Airport has grown substantially over the past three years. The introduction of Regional Jet Service by Skywest Airlines has resulted in a dramatic increase in the number of passengers traveling through the airport.

The arrival of Jet Service also changed the FAA classification of the airport to the Class 1 operation resulting in additional FAA requirements. The 2011 major expansion to the Air Tanker Center has increased the amount of wildfire operations being conducted at the airport. The 2013 arrival of Upper Limits Aviation, a helicopter flight school affiliated with Southern Utah University, marked a significant increase in daily airport operations.

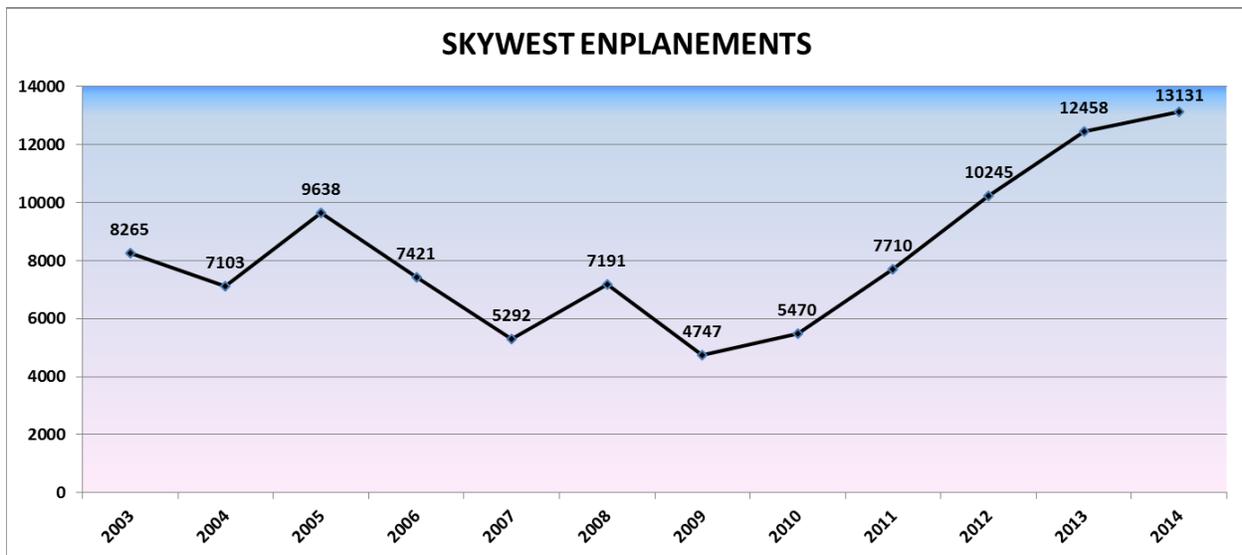
The airport currently has one full-time position for the Airport Manager, two part-time regular positions for Airport Operations and Airport Maintenance and one part-time temporary position for Airport Support. The FAA reviews airport staffing annually and makes staffing recommendations as required.





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The Cedar City Regional Airport is a commercial service airport with a current Class I type operation certificate issued by the Federal Aviation Administration (FAA) under Federal Aviation Regulation (FAR) Part 139. This allows the airport to service 10 – 50 passenger scheduled air carrier aircraft and large unscheduled air carrier aircraft. The airport is owned by Cedar City Corporation, with day-to-day management overseen by an Airport Manager and staff. The airport is utilized by various entities which include users from general aviation, commercial passenger service, corporation business jets, a helicopter flight school, a repair station for SJ-30 SyberJet airplanes, an air tanker center for wildfire operations, FedEx and UPS cargo airplanes, a National Parks Tour charter operation and a training school operated by the U.S. Department of Agriculture.

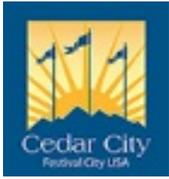


## Fiscal Year 2014 - 2015 Accomplishments

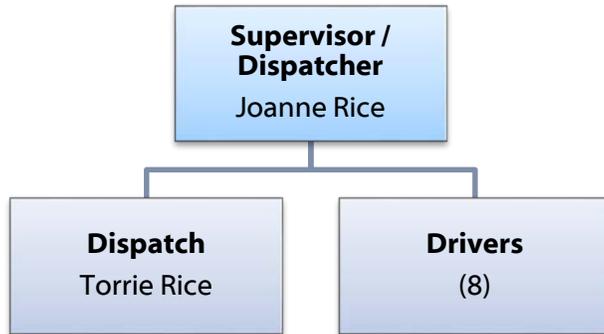
- Completed installation of the helipad.
- Completed rehabilitation of runway 8/26

## Goals for Fiscal Year 2015 – 2016

- Hire a full-time operation specialist.
- Begin the airport master plan project.
- Purchase new snow removal equipment.
- Purchase a land roller to compact the safety areas.



**Public Works: CATS**



**Mission Statement**

Deliver a reliable, efficient, economical and safe system of transportation services to the local community, staffed by friendly, attentive and responsible people.



**Division Overview**

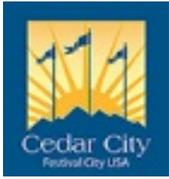
CATS has provided transit services to the Cedar City community since March, 2003, when Cedar City Corporation recognized a need for alternative transportation for the citizens of Cedar City and created the Cedar Area Transportation Service known as CATS. CATS offers two types of services: Scheduled fixed route buses for use by anyone traveling in the Cedar City area, and Dial-A-Ride – Paratransit vans for use by those elderly (65 and older) and qualified disabled persons. CATS provides needed transportation for health care, shopping, education, employment, public services and recreation.

CATS currently owns seven vehicles, all of which were purchased with Utah Department of Transportation; two 14-seat buses, three modified vans for Dial-A-Ride, and two support vehicles. All vehicles are ADA approved and wheelchair accessible.

**Routed Buses**

Running nine trips through the fixed route on weekdays beginning at 7:00 AM through 6:00 PM and six trips on Saturdays beginning at 10 AM through 5:15 PM gives riders convenient scheduling throughout the day. All trips originate and terminate at the City parking structure (75 North 100 East) with 36 other pickup and destination sites along the route. Each of the 37 stops is marked with a bus sign. Each CATS bus is wheelchair accessible and has cushioned seats. They are climate controlled for comfort year-round. The bus runs approximately 200 miles per day.





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### **Dial-A-Ride Vans**

Wheelchair accessible vans assist disabled and elderly customers with transportation within the Cedar City limits. Rides are made by appointment on a first called, first serviced basis. Dial-A-Ride service is door-to-door, which means service is provided from the most exterior door of origination to the most exterior door of destination, if required by the individual. Appointments are scheduled every 20 minutes from 7:00 AM – 6:00 PM Monday through Friday and 10:00 AM – 5:15 PM on Saturdays.

Our Dial-A-Ride clients are approved to utilize this service by completing and submitting an application form, having their health provider complete and submit a questionnaire, and meeting the qualifications as mandated by the Americans with Disabilities ACT and FTA.

### **Annual Fixed Route Ridership**

Our ridership varies depending upon weather conditions, economic and financial factors, and in the case of our Dial-A-Ride service, availability. Average daily ridership for our fixed route service is 45 passengers. Our most popular stop is Stop #6 adjacent to Wal-Mart.

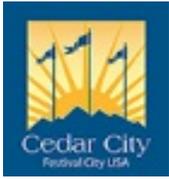
Dial-A-Ride ridership has increased by 27% over the past seven years. The average daily ridership is 16 passengers. We have seen an increase in the number of elderly persons using our Dial-A-Ride service.

### **Fiscal Year 2014 - 2015 Accomplishments**

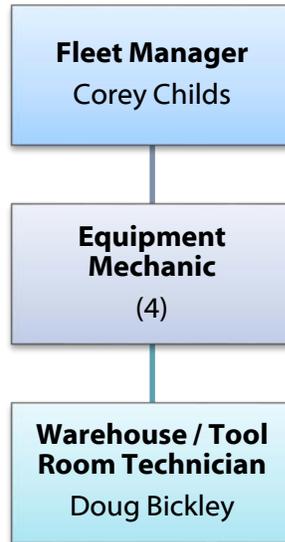
- Ridership for 2014 was 17,234.
- Participated in the July Jamboree and the Cedar City Unplugged program.
- Added 3 stops to our fixed route for more convenience for riders.

### **Goals for Fiscal Year 2015 – 2016**

- Purchased and install new bus stop signs that are more visible to the public.
- Purchase a 2 dial-a-ride vans.



## Public Works: Fleet Maintenance



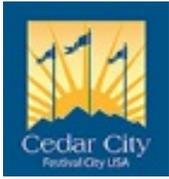
### Mission Statement

We keep Cedar City Corporation moving through timely and cost efficient maintenance and repair of vehicles and equipment.

### Division Overview

The Fleet Maintenance Division consists of a fleet manager, warehouse technician, and four mechanics. The fleet manager receives a service request form from a City employee, department or division head that either operates or has control of that piece of equipment or vehicle, and then the fleet manager assigns that service request to one of the mechanics. When the repair or scheduled maintenance is completed, the service request is logged into our software system as closed. A repair report is issued and the end of the month for all divisions and/or departments that request it. An end-of-the-month report is sent to finance for department expenses.

The department has an experienced crew that work together to keep the City's vehicles and equipment operating. Each of the mechanics also has a different area of expertise. The Fleet Division provides immediate assistance for unknown breakdowns by providing each mechanic with the equipment and training to respond to the situation immediately. A tracking system is utilized to track the history of each vehicle or piece of equipment in order to assist in future repairs and also to assist division heads with decisions concerning purchases or budget items.



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The Fleet assists every other City department and/or division by ensuring that their equipment and vehicles are in safe working order and ready for the next job. The Fleet makes repairs, modifications and adjustments to all types of City equipment and vehicles, and in emergency situations, travel to the job site to make needed repairs. Non-emergency work is done in our shop in a timely and professional manner, or if necessary, at the division or department location.

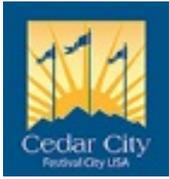
The City's fleet consists of approximately 280 vehicles and/or pieces of equipment, most of which are serviced by the Fleet Maintenance Division. Equipment from chain saws to excavators, trimmers to dozers are maintained. Though the Fire, Wastewater Treatment Plant, Golf and Parks Divisions maintain their own equipment at their various locations, if they run into something they need assistance with, they call Fleet Maintenance who will either respond to their location or bring the equipment to our shop.



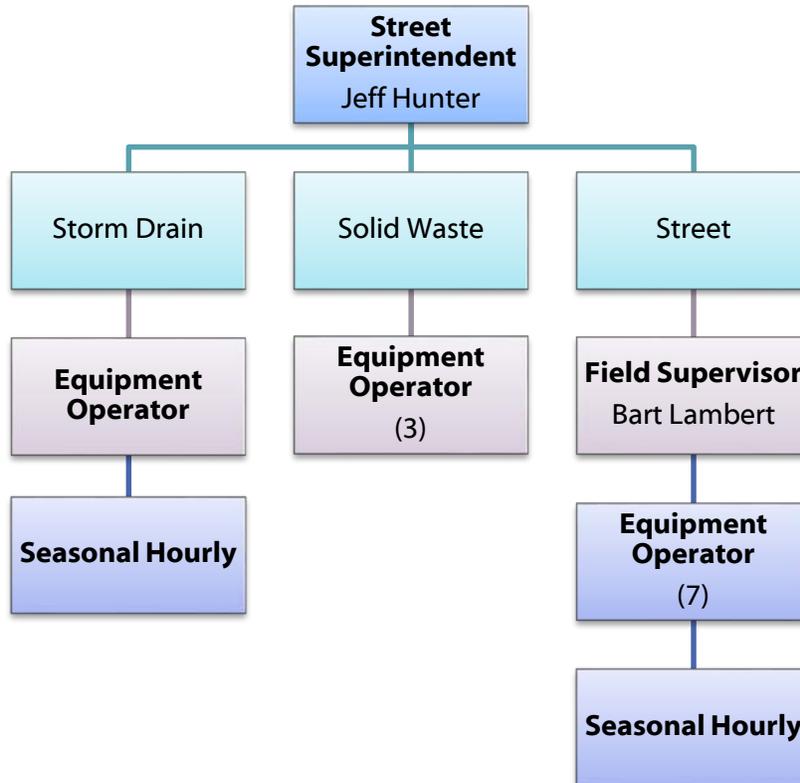
The warehouse is stocked and maintained with items used regularly by every department or division in the City. All items are cataloged and tracked using our fleet management software and parts are billed to each department or division through service work orders. All parts are expensed to each department on a monthly basis and department heads receive a monthly expense report. All parts are correctly inventoried and housed to make every City employee's job easier.

Over \$400,000 in parts goes through the warehouse annually. There is approximately \$100,000 worth of material on hand. Loss is calculated by parts inventory and through the work order system. Since 2010, loss has been about 1/100 of a percent based on the dollar amount of parts handled annually.





**Public Works: Streets**

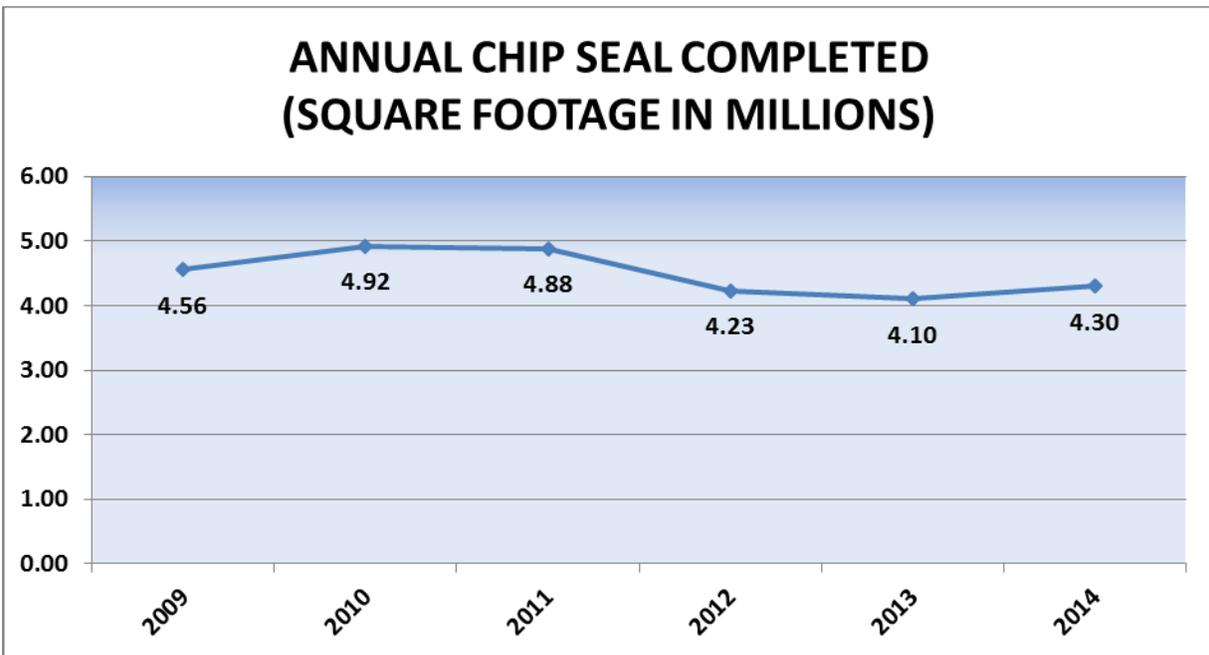


**Mission Statement**

The Street Division provides safe and professional services for the citizens of Cedar City through a well maintained road system, efficient trash collection and effective maintenance of the City's storm drain system.

**Division Overview**

The Street Division maintains 153 miles of paved roadway, 50 miles of storm drain or drainage channel, 8.8 miles of irrigation system and 13 retention basins. In addition, the Solid Waste crews empty over 7,800 residential trash cans each week. The City also owns over 1,560 street lights that are inspected and contracted out for repair and replacement by the Street Division. An annual maintenance schedule for City streets allows for 4.6 million square feet of roadway each year to be maintained through skin patching and chip sealing.

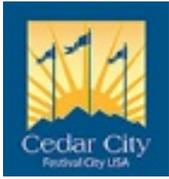


The list of equipment to carry out the various tasks assigned includes: 9 dump trucks that are also equipped with removable sanders and plows for snow removal and maintenance; 1 water truck; 14 pick-up trucks, 3 of which are equipped with removable sanders and plows, and 2 others with plows only; 1 truck-mounted air compressor; 1 oil distributor; 1 wrecker; 1 semi-tractor; 7 trailers; 4 garbage trucks; 3 loaders; 2 graders; 3 backhoes; 2 excavators; 1 mini-excavator; 1 dozer; 3 salt spreaders; 1 pressurized hose unit; 1 welder; 1 message board; and 2 arrow boards. Annually, the crews clear the City’s retention and water catch basins. There are 13 basins: Green’s Lake #1,#2,#3; Dry Canyon, Stephen’s Canyon North, South & Lower; Airport #1, #2; Cross Hollow Basin; Old Farm Sediment Pond; Fiddler’s Canyon; and Cedar Highlands. Our crews consist of 1 full-time supervisor, 1 full-time field supervisor, 11 full-time equipment operators, and 5 seasonal/part-time truck drivers/laborers.

Cedar City is divided into three routes per day for Solid Waste pickup. In addition to picking up residential garbage, the Solid Waste crew repairs the residential cans and replaces those cans that are damaged beyond repair. They also deliver cans for new service as directed by the City Utilities Department.

The Cedar City Street Division crews maintain the Streets, Solid Waste and Storm Drain Systems. The dedicated employees for the Street Division provide safe and professional services for the citizens of Cedar City through a well maintained road system, efficient trash collection and effective maintenance of the City’s storm drain system.

The Street Division maintains roadways, lays asphalt, patches potholes and replaces asphalt after water line repairs, repairs curb and gutter and sidewalks, skin patches and chip seals streets, does striping, snow removal, sanding and salting city streets, inventories city street lights, dumps residential trash bins, replaces missing and damaged street and traffic signs, maintains the storm drain and city owned irrigation systems including the retention and catch basins, and completes various projects throughout the city as directed by the Engineering Department. Crews prepare the basins and channels to handle high water during the spring



## Annual Budget 2015/16

run-off to prevent flooding. They also mine and haul cinders in preparation for road maintenance during the winter months, along with hauling salt.

The Street Division also takes care of the collection of leaves, limbs and yard waste during the City-wide Spring Clean-up, and maintains, installs and takes down the City's Christmas lights on Main Street.

Average # of Trash Cans Picked Up per Day

Monday = 733

Tuesday = 1850

Wednesday = 1509

Thursday = 1446

Friday = 1285

Each driver averages 2,274 cans picked up each week. Mondays are also repair, and delivery of replacement and new service cans.

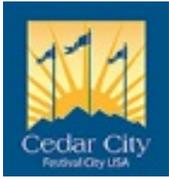


### Fiscal Year 2014 - 2015 Accomplishments

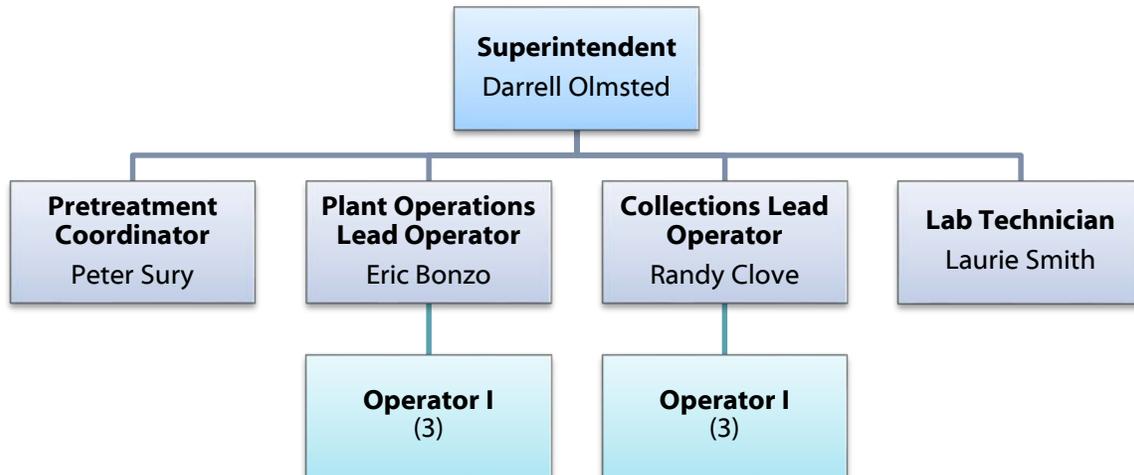
- The lack of snow gave us an opportunity to catch up on maintenance of the storm drain basins. All basins were cleaned and prepared for potential flooding.
- All state safety inspections of our dams and dikes were satisfactory.
- We had minimal call-backs on solid waste pick-ups.
- Acquired 2 new plow/dump trucks - 1 for Streets and 1 for Storm Drain.
- Completed Spring Clean-up in timely manner.
- Stayed within budget for chip seal and road maintenance.

### Goals for Fiscal Year 2015 – 2016

- Continue to upgrade equipment and vehicles under the replacement program.
- Stay within budget for vehicle maintenance.
- Complete the annual chip seal area.
- With employees and residents in mind, come up with a safer, more feasible plan for Spring Clean-up.
- Hire another employee for the Street Division.



## Public Works: Wastewater



### Mission Statement

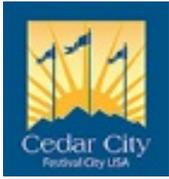
The purpose of the Cedar City Wastewater Division is to protect the residents and the environment from the biological hazards resulting from the waste discharges from a concentrated community. The objective is to produce an environmentally safe waste stream and a solid waste suitable for disposal or reuse.

### Division Overview

The purpose of the Cedar City Wastewater Division is to protect the residents and the environment from the biological hazards resulting from the waste discharges from a concentrated community. The objective is to produce an environmentally safe waste stream (treated effluent) and a solid waste (biosolids) suitable for disposal or reuse. The treatment plant receives wastewater from Cedar City, Enoch City, and Iron County. Through agreements, Enoch City and Iron County contribute monetarily to the operation of the facility.

The Wastewater Division provides and maintains a sewage conveyance system to receive waste contaminants and deliver them to the Cedar City Regional Wastewater Treatment Plant. The treatment plant removes contaminants from the wastewater through physical, chemical and biological processes. The treated effluent is then applied to approximately 2,400 acres of agricultural land used to support the raising of cattle and sheep. In addition to conveyance and treatment, the division also has an industrial pretreatment program whose purpose is to protect the physical structures of the sanitary sewer conveyance system, the wastewater treatment plant, and the workers from hazardous discharges from industrial and commercial businesses.

The wastewater conveyance, wastewater treatment, and pretreatment programs are mandated by the Federal Environmental Protection Agency (EPA), which delegates a portion of its regulatory authority to the State



## Annual Budget 2015/16

of Utah Department of Environmental Quality (UDEQ) and the Division of Water Quality (DWQ), who in turn, delegate a portion of their authority to the local municipality for enforcement through the wastewater and pretreatment programs.

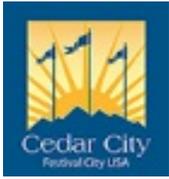
The State of Utah mandates that any operator in direct responsible charge (DRC) be certified through the state wastewater certification program. Currently, nine employees have either a collection operator or treatment operator state certification. Six of these employees hold dual certifications in treatment and collections. Two operators possess the highest level of state certifications in both treatment and collections.

### **Wastewater Collection**

The Wastewater Collection Division is responsible for maintaining approximately 160 miles of gravity sewer lines, nearly 10 miles of pressured sewer lines, over 3,200 manholes, and 8 lift stations to convey the sewage from dischargers to the Wastewater Treatment Plant. The Wastewater Collection Division is staffed by four full-time operators. The division works Monday through Friday. During the week a single collection operator is designated as the on-call operator to respond to emergencies outside of normal working hours. This on-call operator is also required to work on Saturday and Sunday inspecting and monitoring sewer lift stations.

In addition to maintaining the Cedar City sewer conveyance system, the division has an agreement to maintain all sewer lines and lift stations owned by Iron County. This is accomplished using two cleaning trucks and one video truck. Each year, the division cleans approximately one-fourth of the sewer lines using high pressure jetting. After the lines have been cleaned, the lines are then videoed for damage due to cracks, sags, misalignments, cavities, and tree root intrusion. In 2013, the Wastewater Collections crew high pressure cleaned approximately 39.4 miles and videoed 33.9 miles of sewer lines.





## Wastewater Treatment

The Wastewater Treatment Plant operates 24 hours a day, 365 days per year and treats approximately 2.5 million gallons of water per day.

The facility also accepts trucked residential septic tank waste from the area. The first process within the treatment facility is to remove non-biological waste and large untreatable solid waste through screening. The screened waste is hauled to the Iron County Landfill for disposal. The second process is to remove the heavier biological waste through settling. It is then processed through anaerobic digestion for stabilization of the biological hazard. The third process treats the remaining non-settled (suspended) waste through an aerobic microbiological process to stabilize the remaining biological hazard. The fourth process is to disinfect the remaining water (treated effluent) using chlorine gas before being discharged through flood irrigation to the adjacent land disposal site for agricultural purposes.



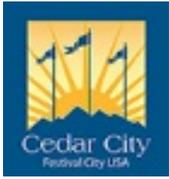
The resulting solid waste produced during treatment is stabilized through microbiology using two anaerobic digesters maintained at 98.4 ° Fahrenheit. The anaerobic digesters are discharged to drying beds to further reduce microbiological activity through air drying. After testing for pathogens (fecal coliform, salmonella, enteric viruses and viable helminth ova), and heavy metals (arsenic, cadmium, copper, lead, mercury, molybdenum, nickel, selenium and zinc), the stabilized solid waste, known as Class A biosolids, is given away to the public for use on lawns and gardens.

## Laboratory

The Wastewater Treatment Plant has an on-site laboratory for analyzing wastewater and other processes at the facility. The laboratory is operated by one laboratory technician whose duties include sampling and analyzing of influent water, effluent water, and other various processes within the facility. The laboratory results are used to monitor and make changes to the operation of the facility and report results to the UDEQ and the EPA. The laboratory performs over 100 routine analyses per week. The laboratory also performs additional non-routine analyses during plant process changes, plant upsets, laboratory recertification, and for outside entities such as the City's Aquatic Center, and the town of Brian Head. Since the laboratory results are reported to State and Federal agencies and can be used in a court of law, the laboratory is required to be certified under the National Environmental Laboratory Accreditation Program (NELAP).

## Pretreatment Program

The pretreatment program is a mandated program and reports to the State and EPA. The pretreatment program is staffed by one full-time person. The program is responsible for the monitoring of industrial and commercial waste discharged into the publicly owned treatment works (POTW.) The Pretreatment Coordinator is responsible for working with local industries and businesses to ensure that hazardous chemicals, pollutants, and heavy metals are discharged properly into the POTW at levels which will not cause damage to the conveyance system, pass-through, or interference with the operation of the treatment facility, or create a hazardous environment for the workers.



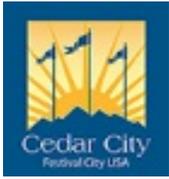
## Fiscal Year 2014 - 2015 Accomplishments

- Airport sewer line repair; treatment plant change over from trickling filter process to the nitrification system process.

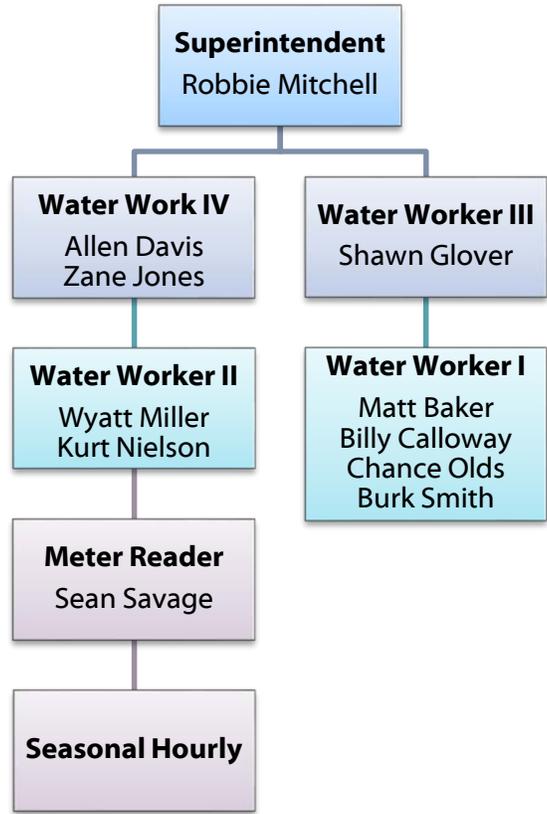
## Goals for Fiscal Year 2015 – 2016

- 1600 North sewer line installation which will eliminate the equestrian point lift station.
- SCADA system for the lift stations.
- Continuing repair of sewer line within the city.
- Completion of the treatment.





**Public Works: Water**

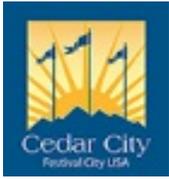


**Mission Statement**

The Cedar City Water Division shall strive to the best of our abilities to provide pure, quality water to the citizens of Cedar City. We will also work toward providing this service in a cost effective manner. We will be observant of conditions that we encounter each day, being mindful of our responsibility to help provide a safe environment for others and ourselves. We will respond to the public’s requests in a timely manner, and will try to satisfy those requests to the best of our abilities.

**Division Overview**

The Cedar City Water Division provides Division of Environmental Quality (DEQ) and Division of Drinking Water (DDW) approved drinking water to all residents and visitors. Water for fire protection within the City limits, and a secondary irrigation system that supplies water to 3 Iron County Schools, Southern Utah University (SUU), the City Cemetery, field at the Hills Baseball Complex, and The Lake at the Hills. The Water Division manages and enforces the Cross Connection/Backflow Program required by

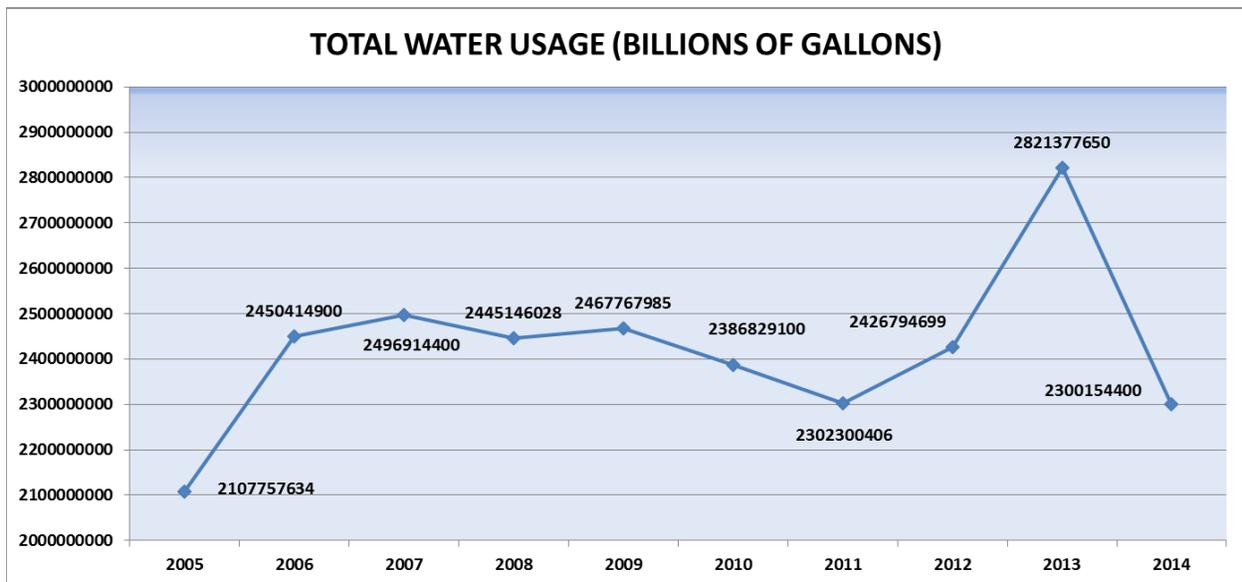


# Annual Budget 2015/16

the State of Utah to insure that our water system is protected from contaminants or pollution. The Division instruct, inspect, and work with contractors on adding new services to existing water lines and developers with the expansion and installation of new water lines. The Water Division reads and maintains 8,499 residential and commercial water meters on a monthly basis, and carries approximately \$375,000 in inventory in the Public Works Warehouse.

The Cedar City water system is made up of 8 culinary wells, 3 booster stations, and 3 spring lines that supply drinking water and fire protection to 10 storage tanks through 226.9 miles of distribution/transmission lines. The water system consists of 1 well and 1 surface water pump station that supplies secondary irrigation water to The Lake at The Hills and to consumers through 8.8 miles of secondary irrigation lines. Within the City's water system are 10 pressure reducing/sustaining stations that regulate the water pressure to the different zones throughout the City.

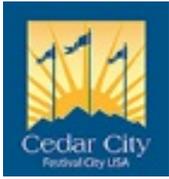
In 2014, the Cedar City water system supplied 2,300,154,400 gallons of culinary water to 29,162 citizens through 8,499 water connections.



165,041,600 gallons of secondary water were supplied for 4 irrigation connections as well as recreational water for The Lake at The Hills Reservoir. The water system also supplies water to 1,704 fire hydrants for fire protection that are, in conjunction with the Cedar City Fire Department, flushed, exercised and inspected every 2 years.



Currently the Water Division sends out testing notifications and records testing results on 936 backflow/cross connection assemblies annually. In 2014, 53 hazard assessments were done on new and existing businesses and commercial buildings.



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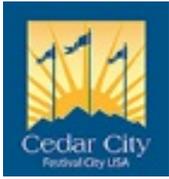
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## **Fiscal Year 2014 - 2015 Accomplishments**

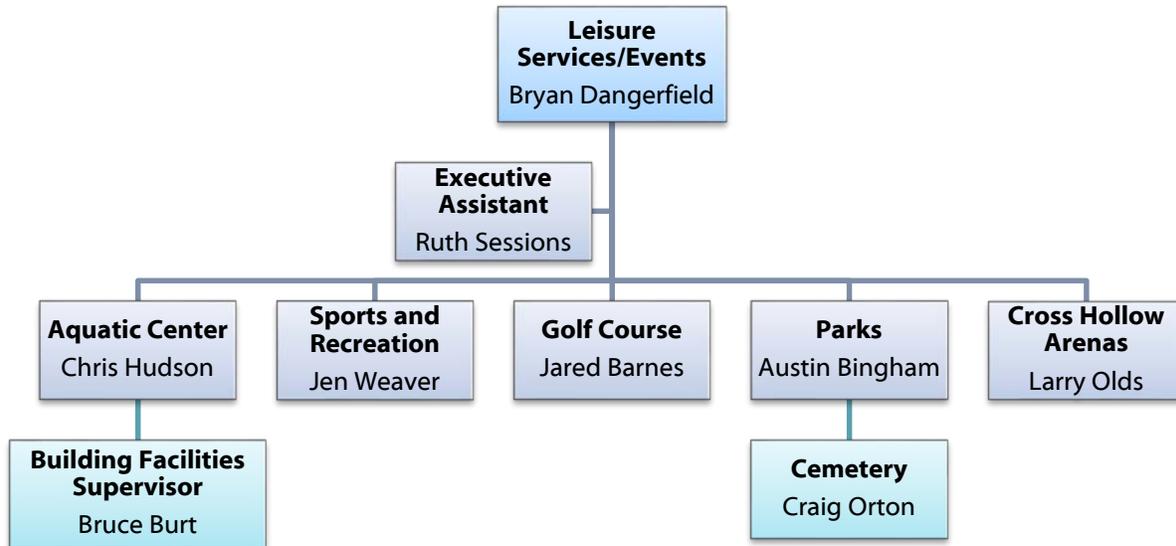
- Completed construction of new cedar canyon tank.
- Completed construction of the 100 west and Little Leigh Hill water lines.

## **Goals for Fiscal Year 2015 – 2016**

- Clean and coat south water tank.
- Replace and upsize water lines on 200 West, Kittyhawk and College Avenue.



# Leisure Services



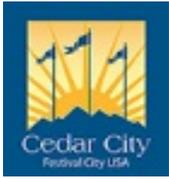
## Leisure Services: Aquatic Center

### Mission Statement

To provide the community with recreational facilities, programs and special events that are high quality, safe and inviting, and to create opportunities for social, cultural, and physical well-being of residents and visitors.

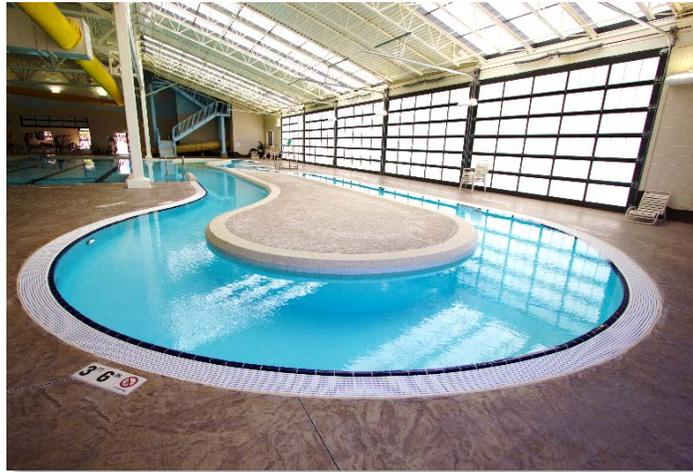
### Division Overview

The Aquatic Center houses a 25 yard lap pool with 8 lanes, an outdoor pool with a low-dive diving board, a hot tub, and an indoor leisure pool. In addition to pools, the center also hosts two multipurpose rooms, group and family locker rooms, and our rotary game lounge with couches and a television, ping pong, and foosball. We also have an indoor fitness center, outdoor pickle ball courts, and an outdoor basketball court. During the peak season, the Aquatic Center has more than 75 part-time staff to service the average 750 patrons per day.



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The Cedar City Aquatic Center is dedicated to providing a variety of programs for fun and personal growth such as youth swim lessons, Lifeguard and CPR classes, youth tumbling, Zumba, Water aerobics, and a variety of fitness classes provided by private groups. The Aquatic Center also rents out its multipurpose rooms for community events as well as a party room, perfect for birthdays. With all of these amenities, the Aquatic Center is a perfect place for families and individuals to get fit or have some fun.



In addition, the Aquatic Center is a popular venue for facility rentals; church groups, family gatherings, etc. The Aquatic Center is also home to both Cedar City and Canyon View High School swim teams. The Aquatic Center also houses the administrative offices of the Leisure Services Division and is the main source for information and registration for all of Leisure Services.

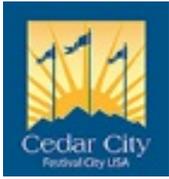
### Fiscal Year 2014 - 2015 Accomplishments

- Increased membership sales 17% through promotions, deals, and special rates.
- Increased number of rooms rented during business hours.
- Assisted with YETI ice rink operations.

### Goals for Fiscal Year 2015 – 2016

- Meet 105% of revenue
- Meet 95% of expenses
- Increase overall memberships by 10%
- Increase fitness class offerings





## Leisure Services: Sports and Recreation

### Mission Statement

The mission of Cedar City Sports and Recreation is to provide recreational opportunities for people of all ages, abilities, and interests, so that they may achieve and enhance quality of life.

### Division Overview

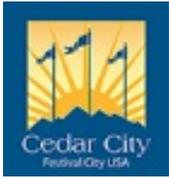
We aim to allow youth an opportunity to have fun, participate in and learn the fundamental skill of each sport while stressing the importance of sportsmanship, respect, teamwork, and self-discipline through healthy and fair competition. We aim to enhance a healthy self-esteem and the development of healthy minds, and bodies through supporting the importance of physical activity. Cedar City Recreation feels that kids should not be the only ones given the opportunity to “play”. So with that in mind we offer various adult sports leagues for interested active adults. Some programs and events provided include:

- Youth Co-ed Flag Football - League play is offered 1 time per year for grades 1-4.
- Boys’ and Girls’ Basketball – League play is offered one time per year for grades 3–8.
- T-ball - Offered one time per year for ages 4 - 5.
- Machine Pitch Baseball/Softball - Offered one time per year for ages 6–8.
- Youth Co-ed Volleyball - Clinics offered one time per year for grades 3-4. League play offered one time per year for grades 5-8.
- Adult Softball – Fall & spring leagues offers a One Pitch Co-Ed League. Men’s A League. Men’s B League. Co-ed League.
- Women’s Volleyball – Fall and spring league offers Monday night & Wednesday night leagues.
- Tennis - Lessons are offered to Youth Ages 4 – 18. Beginning & Ready to Ready to Rally levels are offered indoors in the winter and outdoors in warmer months.
- Pitch, Hit & Run – This national skills program hosted by Major League Baseball, provides boys and girls, ages 7–14, the opportunity to show case their pitching, hitting & running abilities. Children have the opportunity to advance through Local, Sectional, Team and National Championships.
- Punt Pass & Kick - This NFL program creates a lively and engaging forum for boys and girls ages 6-15 to compete separately against their peers in punting, passing, and kicking skills. Top scorers in each division can advance from local to sectional and Team Championships.

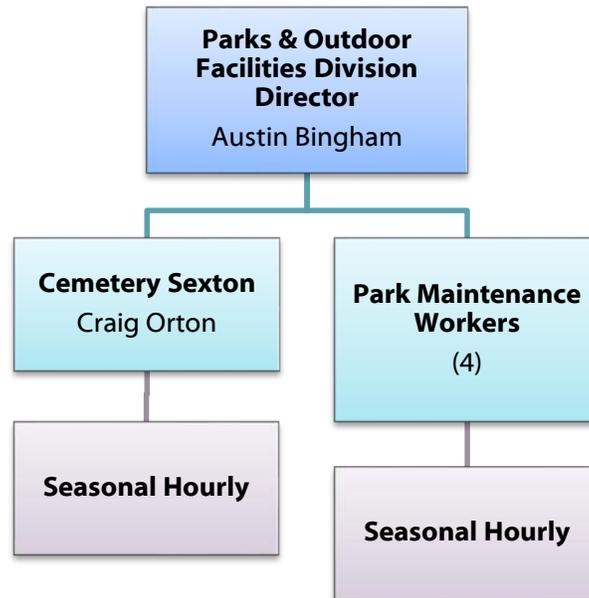


### Goals for Fiscal Year 2015 – 2016

- To define and offer programs that would enhance community recreation.
- To consider the changes necessary to keep up with the trends of recreational opportunities for youth and adults.
- To keep the number of participants at a level that enables us to run a quality program.
- To enhance programs by training staff and having proper communication with staff and participants
- To structure programs to meet the standard of quality the community would benefit from.



## Leisure Services: Parks and Outdoor Facilities



### Mission Statement

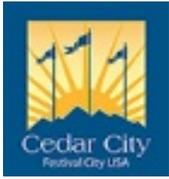
The Parks & Outdoor Facilities Division strives to develop and maintain safe, clean, and beautiful parks and outdoor facilities that reflect community pride while enhancing a healthy lifestyle and providing an enjoyable experience for each individual.

### Cemetery Mission Statement

The mission of the Cedar City Cemetery is to provide the highest level of quality customer service, accurate burial information and a safe, healthy, service-oriented work environment. In addition we want to maintain a clean, beautiful, and dignified facility that reflects pride and enhances the quality of our community.

### Division Overview

Parks & Outdoor Facilities Division provides a variety of functions throughout the City. They maintain 15 improved athletic fields, 27 parks from small community neighborhood parks to large complexes such as the Hills Recreation Complex totaling just over 175 acres. Parks maintain over eight miles of improved trails, two Memorial Tree Groves, 2 Freeway Interchanges and two miles of road parkways. The Cemetery operation falls under the Parks & Outdoor Facilities Division where they maintain 45 acres and provide an average of 140 internments per year. The Cross Hollows Event Center hosted 56 events from July 2014 to July 2015. The Parks & Outdoor Facilities Division maintains eight playgrounds including Park Discovery and Exit 59 Skate Park. In addition they clean and maintain ten restroom facilities. During the summer months, it is estimated that 3,500 people visit our parks and outdoor facilities each day. The Parks & Outdoor Facilities also works hand in hand with nearly every major event, including Utah Summer Games, Groovefest, Renaissance Faire, 4<sup>th</sup> of July, 24<sup>th</sup> of July, etc. In addition, they do the flower baskets on Main



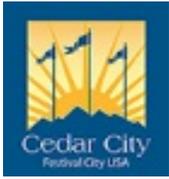
## Annual Budget 2015/16

Street and Christmas lights on the parks and Main Street. The Cross Hollows Event Center hosted 56 events from July 2014 to July 2015.

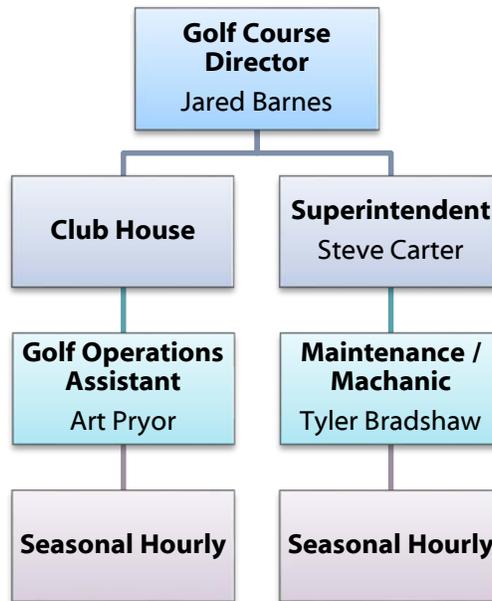
### Fiscal Year 2014 - 2015 Accomplishments

- Involved with numerous events and festivals including:
  - City leagues, Little League Season, and State All-Star Baseball and Softball Tournament
  - Groovefest
  - July Jamboree
  - Renaissance Faire
  - Cedar City ½ Marathon
  - Red Rock Relay
  - Women in Business Festival
  - Tour of Utah
  - 31 Mile Relay
  - Cedar Livestock and Heritage Festival
  - Veteran's Day Program
  - Easter Egg Hunt
  - Utah Summer Games
  
- The Cedar City Parks Department also completed numerous projects in 2014-15. Among them were:
  - New playground at East Canyon, and Canyon Ball Fields
  - East Bench Trail Phase II
  - RAP TAX projects at Main Street Park, West Canyon Park, and East Canyon Park
  - 8 Eagle Scout Projects
  
- Cedar City was awarded Tree City USA status this year, which is the 17th consecutive year.





**Leisure Services: Cedar Ridge Golf Course**



**Mission Statement**

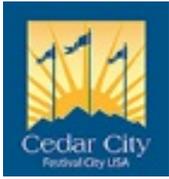
The staff of Cedar Ridge Golf Course is committed to provide the best possible golfing experience for everyone who plays. We will do this by providing excellent customer service and good playing conditions.

**Division Overview**

Cedar Ridge Golf Course is a fun 18-hole regulation golf course located against the red hills on the east bench of Cedar City. Around 55,000 rounds of golf are played at Cedar Ridge each year. Cedar Ridge is a par 73 with five par 5's offering plenty of birdie and eagle chances. The course has 3 sets of tees for golfers of all different playing abilities. Cedar Ridge also features a full practice facility with driving range, putting green, and chipping green. The pro shop is stocked with all of the current golf equipment and apparel. Rental clubs are available. Cedar Ridge has an operating budget of over \$650,000 and a comparatively small full-time staff of four.



The Cedar Ridge Golf Course offers a year-round, comprehensive golfing experience on a championship course. We have very active men's and ladies associations with weekly events. The course hosts numerous fundraising golf events throughout the season helping to raise money for many good causes. The Cedar Ridge Amateur Golf Tournament as well as the Ladies Invitational are two highlights on the tournament calendar. Cedar Ridge offers golf lessons from a certified PGA Professional as well as a junior golf



## Annual Budget 2015/16

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program during the summer. Cedar Ridge is home to the Southern Utah University men's and women's golf teams as well as the golf teams from Cedar High and Canyon View high School.

### Fiscal Year 2014 - 2015 Accomplishments

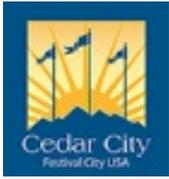
- Organized and conducted our Junior Golf Camp and 3 Junior Golf Tournaments. Participation in the junior camp was up 20%
- Helped organize and run many fundraiser tournaments including The Rotary Club, Valley View Medical Center, Elks Lodge Scholarship tournament, Home Builders Association, Circle 4 Pig Farms, Chamber of Commerce, and SUU athletic dept.
- Ran Men's and Ladies Leagues throughout the summer concluding with club championships.
- The maintenance crew completed the prairie dog fence project and we began eradication of the prairie dogs from the golf course.
- Attended numerous city meetings dealing with budget, planning, etc.
- The maintenance crew landscaped the area between the clubhouse and the parking lot to enhance the curb appeal of the golf course.

### Goals for Fiscal Year 2015 – 2016

Our main department goals are to continue to improve the golf course facility by doing the following:

- Continue the prairie dog eradication program as well as repair the damage done to the golf course from the prairie dogs.
- We will continue to be an active part of the community constantly developing relationships in an effort to increase participation of golf in the community.
- We will continue to expand our junior golf program and work on growing the numbers of women golfers in our leagues.
- Continue to promote Cedar Ridge as a fun recreational opportunity in the community and a great place to work and play golf.





## Leisure Services: Cross Hollow Arenas

### Division Overview

The Cross Hollow Event Center is a 30-acre facility located at 11 N. Cross Hollow Dr. in Cedar City. The Cross Hollow Arenas consist of two arenas:

#### The Outdoor arena (Iron Rangers Arena)

- Seating for 2500 people.
- Concession Stand.

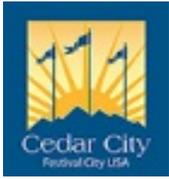
#### Indoor arena (Diamond Z Arena)

- Concession Stand

There is also a stall barn that houses 125 covered stalls for overnight rental. The facility allows open riding on days when events are not scheduled with a cost of \$3.00 per horse per day, or yearly membership of \$100. The hours are from sun-up to sun-down. Non-event days are subject to change. A committee of residents dedicated to preserving our western heritage has been established in an advisory capacity to assist with the operations and planning of the facility. Cross Hollows budget is approximately \$162,000. This year-round facility has one full-time staff with seasonal help. The Cross Hollow Arenas host a variety of equestrian events such as the PRCA Rodeo, Professional Bull Riders, Great American Stampede, Jr. Rodeos, Barrel Racing, Roping, Reining, Team Sorting and Summer Games Equestrian Events. This is a multi-purpose facility that also hosts events such as Archery Shoots, Dog Shows, Tool Sales, Stock Show.



One major event at Cross Hollows is the two-day Cedar Livestock & Heritage Festival. The Sheep Parade is the highlight event of the Cedar Livestock & Heritage Festival and probably one of the most unique parades in the country. Approximately 10,000 spectators gather for this two-day festival. One of the main events is watching 1,000 head of sheep herded down Main Street, providing an exciting glimpse of the Old West and its livestock heritage to spectators along the route. After the parade the tractors and sheep camps will also be on display the remainder of the day at the Cross Hollows Events Center. Cross Hollows is also home to Leisure Services programs, including archery and a beginner's equestrian class.



## Goals for Fiscal Year 2015 – 2016

- To reduce the overall subsidy by 5%
- To recruit and hire additional part-time staff to minimize full-time demands and responsibilities. The Cross Hollows Committee has high expectations for the facility, including some major additions to have it be one of the premier facilities in southern Utah. As the demands for the facility increase, so will the staffing demands.

## Fiscal Year 2014 - 2015 Accomplishments

- Many event planners are just starting to realize the Cross Hollow Event Center venue. We've had several requests for demolition derbies, professional fighting matches, circuses, etc.
- Cross Hollows has been able to receive grant funds through tourism taxes. In the past year, they have received close to \$30,000 in capital funding.